# STRENGTHENING CANADIAN CSO VOICE AND COLLABORATION FOR HUMAN RIGHTS AND GLOBAL JUSTICE

## Final Technical Report to IDRC Canadian Partnerships Program, December 2011

Implementing Organization: Canadian Council for International Co-operation

**Project Name:** Strengthening Canadian CSO Voice and Collaboration for Human Rights and Global

Justice

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#### 1. Introduction and Context Changes

For CCIC and its members, the two year period covered by this project will be remembered as a time when the Council's relationship with the Canadian International Development Agency (CIDA) changed abruptly, and CCIC re-assessed its program priorities from the ground up. While a financial crisis shook the foundations of the global economy, and many countries faced a combination of inter-related food, fuel and climate crises, CCIC was caught in an institutional upheaval of its own, which demanded the attention of all its members. After more than four decades of stable funding from CIDA and active cooperation between the Council and the Agency, CCIC's request for new CIDA funding was denied in July 2010. This provoked a process of profound institutional introspection, which resulted in a narrowing of CCIC's program activities, a substantial reduction in staff (from 28 to 8), and a major adjustment in the way the Council and its members work together on priority policy concerns. These changes had important consequences for the policy research and public engagement activities anticipated in this program — though fewer than might have been necessary, because CCIC's members agreed that policy analysis and dialogue should remain at the heart of what the Council would continue to do.

In short, CCIC emerged from its funding crisis as a smaller but nimbler, and still-effective organization, with the full support of its members — who resoundingly re-affirmed the Council's importance to their own work and to the cohesion of the sector as a whole. Following a rigorous process of regional consultation, CCIC's Annual General Meeting in May 2011 gave the Council a clear and revitalized mandate: to continue in its role as a convenor of the international development CSO sector, and to ensure that the sector retains a strong, well-informed voice on global poverty and Canada's role in the world, within the framework of the Council's existing 10-Point Agenda. First through an emergency response fund, and then with a permanent increase in their membership fees, the Council's members made it possible for CCIC to maintain its policy capacity, and in particular to play a leadership role in addressing aid and development effectiveness issues. Knowing the dramatic staff cuts that were required in the CCIC secretariat, members also acknowledged the crucial role that CSO coalitions organized around specific themes would play in CCIC's future workplan, and methodology. The Council also established a Policy Advisory Group, to tap the knowledge of the community about upcoming international issues and identify emerging policy opportunities to which the Council could add its voice, alongside other coalitions and organizations in the community.

In this context, CCIC was able to complete the current research and policy program in line with its original proposal to IDRC, albeit with significant reductions in the work undertaken in some areas (especially in Year 2), a shift in workload from the CCIC Secretariat to a number of CSO coalitions, and budget adjustments to reflect these changes - discussed in advance with IDRC, and agreed in December, 2010.

Ironically, despite the cut in CIDA's funding, the Council's interaction with other parts of the Government of Canada continued to deepen, especially on policy matters. Even at CIDA, many officials still looked to the Council as a policy interlocutor, and acknowledged CCIC as an important actor in global policy dialogues about development - alongside donors, partner governments, and other CSOs. CIDA staff continued to welcome ideas and proposals from CCIC and its members, in particular about CIDA's approach to civil society as a whole, and on new ways to approach CSO evaluation and monitoring. CIDA's President underscored the role played by CCIC in achieving formal recognition for CSOs as development actors in their own right at the Accra High Level Forum on Aid Effectiveness in 2008 and beyond. The Department of Foreign Affairs and International Trade (DFAIT) looked to CCIC for both briefings and policy input on trade and human rights issues. CCIC's geographic working groups were frequently contact points for dialogue and engagement with DFAIT and CIDA officials, on regional issues. With the Halifax Initiative, CCIC helped to convene dialogues with the Finance Minister and the Department of Finance, ahead of the World Bank and International Monetary Fund's Annual Meetings. In short, despite the dramatic change in CIDA's funding relationship with CCIC, the Council remained a credible interlocutor with the Government of Canada.

## 2. Program Objectives

With the active backing of its members, CCIC adjusted the anticipated outputs of this program, while remaining true to the original objectives, which were to:

## **Program Objectives**

- Support and conduct effective and timely Canadian civil society organization (CSO) policy research and development on select themes that are central to ending poverty and injustice, in a way that reflects the application of human rights principles and standards, and is informed by Southern perspectives.
- Support the voice of the Canadian international CSO sector, ensuring that Canadian CSO
  perspectives are contributed to national and international policy processes and debates relevant to
  ending poverty and injustice.
- Sustain and further develop policy partnerships for CCIC with global CSO networks, for mutual learning and to inform the work of Canadian CSOs.
- Strengthen Canadian CSOs' understanding of effective methods for engaging Canadians as global citizens, particularly with respect to campaigning.
- Effectively track and report on the results of the work supported by IDRC.

#### 3. Methodology

The types of activity undertaken to meet these objectives remained largely as anticipated in the program proposal, though the balance among them shifted substantially - away from research conducted by CCIC Secretariat staff, for example, to research conducted by CSO coalitions, with CCIC staff support.

As the report by program component illustrates (Section 4), a number of methods were used consistently across this program, each of which fed into and reinforced other program components, and other activities of the Council and its members. The following box summarizes the methods that were used to achieve the program objectives, and produce the outputs and outcomes described.

## **Summary - Program Methodology**

- Ongoing analysis of issues and trends on agreed policy issues relevant to CCIC and its members
- Policy relevant research, to inform the Council's intervention in national and multilateral policy processes
- Production and dissemination of research papers, policy documents, briefing notes and other materials, to facilitate learning among CSOs and inform interventions in policy processes
- Convening of face-to-face and virtual conferences and learning events among international development CSOs, between international development CSO's and others in the CSO sector, and between CSOs, national governments and intergovernmental bodies — often with the participation of Southern CSO counterparts
- Consultation with relevant CSOs on a range of policy issues
- Formal and informal interaction with government officials involved in policy development
- Formal input into both national and multilateral policy processes
- Formal and informal interaction with Members of Parliament and participation in Parliamentary processes, including meetings of the Standing Committee on Foreign Affairs and International Development (SCFAID)

## 4. Thematic Reports / Reports by Program Component

The table below summarizes the principal outputs of this program against the specific objectives for each program component. These outputs are sub-divided into research activities and learning events (Column 2) and documentation produced and disseminated (Column 3). Taken together, these columns illustrate the interplay between research, publications, member learning, and policy dialogue - which has become a hallmark of the way CCIC and its coalitions work. Although not included in this report (because they were not funded by IDRC) these activities were also closely linked to the CCIC's regular communications functions and the Council's frequent media presence during this program period.

Columns 2 and 3 include all the substantial outputs reported in two earlier Interim Technical Reports to IDRC on this program (November 2010 and June 2011) plus updates in each section for outputs completed in the six months from June.

Columns 4 and 5 provide more analytical information on the impacts of all these activities and documents, and some of the lessons learned from the work done in each thematic area. Organization-wide impacts and lessons are brought together in Sections 5 and 6 below.

It should be noted that a significant component of work initially planned for this program was not realized, or was cut short due to staff constraints following CIDA's decision to de-fund CCIC. IDRC's support became all the more important to CCIC during this period. With IDRC's agreement, funding for this program was re-allocated strategically, and consolidated in the thematic areas of Aid Effectiveness, work with CSO coalitions, and the three regional working groups - for Africa, Asia-Pacific, and the Americas. As the following table indicates, planned activities were much curtailed in the areas of public engagement, environmental justice, trade and investment, peace building and humanitarian response. Outputs under the trade heading fell off dramatically in 2011. Under "Environmental Justice", one large conference was organized, on the impact of climate change on vulnerable populations, and the growing interconnections between climate change and food security. It was an important cross-cutting event that brought together the work of several coalitions: the Canadian Coalition for Climate Change and Development, the Food Security Policy Group, the Asia-Pacific Working Group and the Africa Canada Forum. All four are now exploring opportunities to follow up on this initiative, to one extent or another. But work in this area was far less comprehensive than it would have been, with the staff complement CCIC had at the outset of this program. The same is true for work on Peace-building and humanitarian response, where a 2010 initiative to gather lessons from peace building practices in Afghanistan was truncated in 2011, before it could be completed.

It should also be noted that the CCIC study on CSO coalitions<sup>1</sup> took on much more importance than was anticipated in the original program proposal, given the funding cut that the Council experienced and the urgent need to find new ways to meet this program's research and policy objectives. The coalition study became a critical resource for the CCIC staff, Board and membership, as they re-shaped how this initiative would be carried out, and planned the Council's future work in the new funding environment. A number of the report's recommendations became the basis for some elements of the Council's program in 2011. Similarly, the establishment of a new Policy Advisory Group was an important structural response to the new reality. It enabled the Council to plan and oversee its research and policy activities, with a much-diminished staff capacity in the secretariat.

Lastly, we note that the Council's members continued to pursue their interest in Monitoring and Evaluation, despite CCIC's inability to secure funding dedicated to this purpose. The Evaluation Reference Group (established in 2008) continues to attract the active participation of about a dozen member organizations, who met regularly during the two years of this program and commissioned four case studies that explored how two distinct evaluation methodologies (Outcome Mapping and Social Analysis Systems) could be used to evaluate two real-life CSO programs whose results were deemed to be hard to measure. In addition, the group engaged in a dialogue with CIDA officials, on effective ways to assess the work of international development CSOs. Evaluation-related activities are not reported in the table below, because they were not funded under this program. More information about them is available on the CCIC website, at http://www.ccic.ca/what we do/aid e.php.

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<sup>&</sup>lt;sup>1</sup> A list of coalitions in which CCIC plays a role is included as an Appendix to this report.

## Summary: Outputs, Outcomes, Impacts and Lessons Learned - CCIC Final Technical Report to IDRC, December 2011

**Key:** ADB – Asia Development Bank, C4D – Canadian Coalition on Climate Change and Development, CNCA – Canadian Network on Corporate Accountability CSO – Civil Society Organization, CSR – corporate social responsibility, DFAIT – Department of Foreign Affairs and International Trace, FTA – Free Trade Agreement, FSPG – Food Security Policy Group, FTA – Free Trade Agreement, GoC – Government of Canada, HR – Human Rights, SCFAID – Standing Committee on Foreign Affairs and International Development

## **Overall Program Objectives:**

- Support and conduct effective and timely Canadian civil society organization (CSO) policy research and development on select themes that are central to ending poverty and injustice, in a way that reflects the application of human rights principles and standards, and is informed by Southern perspectives.
- Support the voice of the Canadian international CSO sector, ensuring that Canadian CSO perspectives are contributed to national and international policy processes and debates relevant to ending poverty and injustice.
- Sustain and further develop policy partnerships for CCIC with global CSO networks, for mutual learning and to inform the work of Canadian CSOs.
- Strengthen Canadian CSOs' understanding of effective methods for engaging Canadians as global citizens, particularly with respect to campaigning.
- Effectively track and report on the results of the work supported by IDRC.

Objectives by Program	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member
Component				Learning
Civil Society and Aid	2010	2010	Awareness of / Influences on	Sustained effort on
Effectiveness	March: CCIC Consultation on Strengthening CSO Development	May: A Time to Act –	Intergovernmental processes:	focused objectives
<ul> <li>To increase awareness</li> </ul>	Effectiveness, the first in a series of more than 70 national	Implementing the ODA		can build CSO
among Canadian CSOs of	consultations conducted by the Open Forum on CSO Development	Accountability Act : A	Almost all CCIC members, and a	capacities, and
approaches to improving	Effectiveness; 110 Canadian CSOs provided input on the type of	Canadian CSO Agenda for	growing number of the Provincial and	effect significant
development	principles that should guide CSO Development Effectiveness practice.	Aid Reform	Regional Councils and their members,	change in national
effectiveness	The outcomes of these consultations became the basis of the <i>Istanbul</i>	http://www.ccic.ca/ files/en	are aware of and are following the	and inter-
(particularly those	Principles and International Framework on CSO Development	/what_we_do/002_aid_2010	multilateral focus on aid effectiveness,	governmental
included in Canadian	Effectiveness.	05 a time to act e.pdf	the High Level Forum process, and	negotiations,
and global CSO policy			global efforts to shift the discussions	processes,
proposals for the 4 <sup>th</sup>	Sept: Global CSO Assembly in Istanbul to address CSO development	<b>Sept:</b> Istanbul Principles	from aid to effectiveness. This	approaches and
High Level Forum on	effectiveness; 200 global CSOs endorse Istanbul Principles (CCIC role:	for CSO Development	engagement is the result of a growing	policies.
		Effectiveness		

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
development and aid	author of the original document, significant role in finding consensus,	http://www.cso-	number of accessible resources	Learning
effectiveness to be held	revision of the final document)	effectiveness.org/-8-	developed by the Council on aid and	CSO expertise,
in Seoul, South Korea, in	Tevision of the final document)	istanbul-development,067-	development effectiveness and	evidence and solid
October 2011)	Oct: Reality of Aid launch, Paris (CCIC role: author of three chapters)	.html	communicated to a broader number of	policy analysis
October 2011)	Cci. Neulty of Alu lauticit, Paris (ccic fole. autifol of titlee chapters)			matter. Focused
To ensure an effective	BetterAid meeting at OECD DAC (CCIC role: leadership in shaping the	Oct: Reality of Aid Report	groups.	investments in all
		2010 – Aid and	There is a growing recognition among	three can lead to
Canadian contribution	process, and developing BetterAid's key "asks")	Development	There is a growing recognition among	
to the global two-year	Now Counties 2010 Doubts of Aid bounds and would be a University of	Effectiveness: Towards	CSOs and governments of the	substantial
CSO-led Open Forum on	<b>Nov:</b> Canadian <i>2010 Reality of Aid</i> launch and workshop, University of	Human Rights, Social	narrowing space for CSOs as	influence in
CSO Development	Ottawa School for international Development and Global Studies ; 50	Justice and Democracy	development actors in many countries,	national and
Effectiveness and	CSO, academic and GoC participants (CCIC role: organizer, keynote	http://www.realityofaid.org/	to which CCIC has contributed, through	intergovernmental
encourage	speaker)	roa-	its focus on an "enabling environment	policy processes.
commitments to		reports/index/part/1/secid/3	for CSOs" in ACF and APWG symposia	
improved practices and	2011	75/RoA%20Report%202010	and workplans, and in CCIC	Clear policy
accountability	March: Global CSO meetings on aid and development effectiveness in	http://www.realityofaid.org/	presentations made on development	recommendations
	Harnosand, Sweden, to plan a common CSO platform for the Nov. High		effectiveness.	and "asks" are
<ul> <li>To develop and</li> </ul>	Level Forum in Busan; 70 international participants from Better Aid	2011		critical to effective
document Canadian CSO	Coordinating Group and Global Facilitation Group for the Open Forum	March: Key Messages for	A significant number of CCIC members	efforts to influence
initiatives for applying	of CSO Development Effectiveness (CCIC role: author of platform	the Fourth High Level	and coalitions are engaged in	policy outcomes.
international human	following the meeting)	Forum on Aid	multilateral processes on aid and	
rights standards to		Effectiveness,	development effectiveness, from the	To be effective and
Canadian ODA policies	April - May: CCIC meetings in four Canadian cities, to update	http://www.cso-	perspective of their own thematic	have an impact,
and practices, consistent	members on the outcome of Open Forum process and consider	effectiveness.org/-multi-	areas (e.g. food security, education,	dialogue needs to
with the purposes of	implementation of the Istanbul Principles. Close to 100 organizations	stakeholder-task-team,079-	health, etc.).	occur in parallel at
Canadian ODA as set out	participated.	<u>.html</u> .		all levels of
in the <i>Official</i>			CCIC and Canadian CSOs are widely	government to
Development Assistance	May: Presentation on Development Effectiveness at the Canadian	April: CSOs on the Road	respected internationally for the	generate "top
Accountability Act	Association for International Development Consultants (CAIDC);	to Busan: Key messages	leadership role they played and	down" and
	approximately 100 participants	and proposals	continue to play in inter-governmental	"bottom up"
	, , , ,	http://www.betteraid.org/en	processes on aid and development	support for "asks".
	Forum at CCIC AGM for members, other CSOs and CIDA, entitled	/betteraid-policy/betteraid-	effectiveness, including the High Level	
İ	"From Principles to Practice: Improving our Effectiveness as CSOs"; 90	publications/policy-	Forums from Accra (2008) to Busan	Building broad-
	The contract of the contract o	papers/447-cso-asks-on-the-	2000/ 10 2000/	231131119 51 000

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	participants + invited keynote speaker from the Open Forum focused	road-to-busan.html	(2011). This is reflected reflected by	based policy
	on implementation of the Istanbul Principles and the International		CCIC's role on the Steering Committees	platforms is
	Framework for CSO Effectiveness. Additional workshops with CIDA	May: Consultations on the	of BetterAid, the Open Forum and	difficult and time
	focused on creating an enabling environment for CSOs. 90 workshop	Istanbul Principles and	Reality of Aid.	consuming, but is
	participants endorsed the adoption of the <i>Istanbul Principles</i> .	CSO Development	,	far more effective
		Effectiveness – May 3-5,	In planning for, and at the Busan HLF,	than individual
	June: Presentation on "Development Effectiveness" at the OCIC	2011, Report from April-	Canadian officials increasingly	organizations
	Annual General Meeting and United Church AGM	May members' meetings	recognized the important intellectual	acting alone.
		on CSO Development	and organizational contributions of	, and the second
	Second Global CSO Assembly in Siem Reap, Cambodia, at which over	Effectiveness and Istanbul	CCIC to global discussions about aid	See the following
	150 CSOs endorsed the International Framework for CSO Development	Principles (Hard copy	and development effectiveness, which	for lessons from
	Effectiveness	only)	enhanced the Council's credibility with	the HLF process.
			decision-makers, and access to them.	http://www.ccic.ca/
	July: Meetings of Working Party on Aid Effectiveness and BetterAid	June: Reports on CCIC	,	files/en/what we do
	Coordination Group	AGM forum and	Between Accra and Busan, CSOs	/2011_11_B_Tomlins
	·	workshops	moved from the periphery of	on From Accra to B
	Drafting of BetterAid's response to first Busan outcomes document	EN final report :	governments' thinking about aid	<u>usan.pdfhe</u>
	(CCCIC role: draft of response with inputs; coordination of final	http://www.ccic.ca/ files/en	effectiveness, to being recognized as	
	submission)	/what we do/2011 05 CCI	important development actors in their	
		C Forum Final Report.pdf	own right. They moved from	
	<b>Sept:</b> Participation in BetterAid and Open Forum events at Civicus	EN workshops doc:	"knocking on the door" in Accra, to	
	Global Assembly, which drew participants from over 100	http://www.ccic.ca/_files/en /what we do/2011 05 CCI	playing a central role in the planning	
	organizations; meetings of Coordination Group for BetterAid	C Forum Workshops.pdf	processes for Busan - helping to shape	
		FR rapport final:	the meeting agenda, the content of	
	Workshop on Development Effectiveness at Saskatchewan Council for	http://www.ccic.ca/ files/fr/	thematic discussions, and participating	
	International Cooperation with approximately 50 SCIC members	what we do/2011 05 CCCI	as equals in plenary sessions and at the	
		Forum Rapport Final.pdf	negotiating table at the HLF itself. CSO	
	Oct: Penultimate meeting of Working Party on Aid Effectiveness prior	FR ateliers:	participation in the negotiations led to	
	to Busan, and meeting of Coordination Group of BetterAid	http://www.ccic.ca/ files/fr/	key advances in the areas of	
	·	what we do/2011 05 CCCI	transparency and accountability,	
	Launch in of <i>Reality of Aid Report</i> in Paris, France, at which CCIC was	Forum ateliers.pdf	ownership, enabling environment for	
	keynote speaker	June/July: Final Siem Reap	CSOs, rights-based approaches, gender	

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	Oct - Nov: Two virtual CCIC presentations via the Public Engagement Hub (see below), entitled "From Aid Effectiveness to Development Effectiveness" and "Putting the Istanbul Principles into Practice"); approximately 40 Provincial Council participants at each event Nov: Meeting initiated by CIDA President with CCIC on government and civil society priorities for Busan. CCIC and all other organizations going to Busan were invited to participate, plus some additional CCIC members.  Pre-Busan event organized by CCIC entitled, "Busan: A New Architecture for Development Cooperation?" with 40 participants including GoC representatives, Canadian CSOs heading to Busan, other interested CSOs and academics. CCIC gave a number of presentations on the various panels.  Busan Global Civil Society Forum; Reality of Aid Global Assembly; and Fourth High Level Forum on Aid Effectiveness (HLF4), all in Busan (CCIC leadership roles throughout: Plenary Presentations, Chair of panel on the Private Sector during Reality of Aid Global Assembly, lead on presentations and BetterAid statement on the Busan Private Sector Building Block, presentations at HLF4 sessions on enabling environment and CSO development effectiveness, coordination of communications for civil society at HLF4, coordination of a briefing for the 300 CSO delegates for HLF4.)  Daily CCIC blog from Busan, with contributions from all Canadian CSO representatives at HLF4, on topics including: impressions at the start of HLF4, enabling environment for CSOs, civil society and development effectiveness, progress on Paris Declaration post Accra HLF, the Gender Action Plan, Aid and the Private Sector, initial reflections on	CSO Consensus on the International Framework for CSO Development Effectiveness http://www.cso- effectiveness.org/IMG/pdf/in ternational framework ope n forum.pdf  July: BetterAid CSO Response to Busan Outcome Document http://www.betteraid.org/en /member- downloads/doc download/3 57-cso-response-to-busan- outcome-document.html  Oct: Reality of Aid Report 2011: Democratic Ownership and Development Effectiveness http://www.re alityofaid.org/roareports/ind ex/part/1  Civil society response to third draft Busan Outcome Document http://www.betteraid.org/en /member- downloads/doc download/4 19- thirddraftoutcomedocumentf	equality, aid predictability, and CSO development effectiveness principles, among others. CSO's contributions in Busan established that CSOs not only ought to be at the negotiating table, but deserve to be there. (http://www.ccic.ca/ files/en/what we do/2011 11 B Tomlinson From Accra to Busan.pdf)  CSO processes on development effectiveness: CSOs have engaged in a significant process of introspection about their role globally, and have established principles to guide reflection on CSO development effectiveness (Istanbul Principles and the International Framework on CSO Development Effectiveness), both of which are referenced in the final Busan Outcome Document (BOD) and are now being introduced / integrated into CSO practice on all continents. The BOD moved beyond Accra in several important ways.  Application of Human Rights Standards CCIC members are paying more attention to human rights standards in their thinking about development effectiveness, and in monitoring the	

Objectives by Program	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member
Component				Learning
	the outcome, overall reflections of the week. Distributed to 500+	orbusan-2.html	responsibilities of the GoC to report on	
	interested individuals, including many government officials on the		the ODA Accountability Act from a	
	Canadian delegation).	Nov: Civil society	human rights perspective.	
		response to fourth Draft		
	Meetings of the Coordinating Group of BetterAid and the Global	Busan Outcome Document	A Time to Act and related CCIC	
	Facilitation Group of the Open Forum on CSO Development	http://www.betteraid.org/en	activities and documents are	
	Effectiveness.	/member-	recognized internationally as important	
	<b>Dec 2011</b> – Debrief for interested Canadian CSOs on the outcomes	downloads/doc download/4	contributions to current thinking about	
	from Busan, by the organizations that attended, co-organized by The	31- betteraidbod4trackchangesfo	how to apply international human	
	North-South Institute, CCIC and Oxfam Canada	rsubmission.html	rights standards to aid and	
		13db/m33loff.frem	development cooperation, and have	
	On-line launch of The Elusive Quest for Pro-Poor Growth: An analysis of	Briefing note : Canadian	influenced CSO processes, including	
	CIDA's Sustainable Economic Growth Strategy	government and CSO	the <i>Reality of Aid</i> , Better Aid, and Open	
		positions and activities	Forum	
	Canadian Coalitions with which CCIC collaborated on aid and	ahead of the Fourth High		
	development effectiveness: Canadian Global Campaign for Education	Level Forum on Aid	CCIC's Nov 2010 briefings of	
	(member of the Steering Committee and Sustainability Working	Effectiveness	government officials on the expert	
	Group); Food Security Policy Group (member and Facilitator of FSPG	http://www.betteraid.org/en	meeting on the application of human	
	research project assessing CIDA's aid effectiveness and food security	/member-	rights standards (see Trade and	
	strategy in Ethiopia, Ghana and Honduras)	downloads/doc download/4	Investment, below) resulted in an	
		<u>31-</u>	important role for CCIC in developing	
	International Coalitions and Bodies with which CCIC collaborated:	betteraidbod4trackchangesfo	the thinking and policies of the	
	Better Aid Platform (over 900 CSOs; member of the Coordinating	rsubmission.html	Canadian government, and in the draft	
	Group); Open Forum on CSO Development Effectiveness (member of		norms for States at the UN (See June	
	the Global Facilitation Group); Reality of Aid (member of the	Daily CCIC blog from the	2011 interim report, pp. 3) multilateral	
	International Coordinating Committee); Working Party on Aid	Busan 4 <sup>th</sup> High Level	focus on aid effectiveness, the High	
	Effectiveness (full member of the Working Party by virtue of	Forum on Aid	Level Forum process, and global CSO	
	BetterAid); Multi-stakeholder Task Team on CSO Effectiveness and the	Effectiveness	efforts to assess development	
	Enabling Environment (CSO Co-Chair, with Government of Mali and	http://ccic-ccci.blogspot.com	effectiveness.	
	Swedish SIDA)		chiconveness.	
	JWEGISH SIDAJ	<b>Dec:</b> The Elusive Quest for		
		Pro-Poor Growth: An		
		analysis of CIDA's		

Objectives by Program	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member
Component				Learning
		Sustainable Economic		
		Growth Strategy		
		URL forthcoming		
Trade and Investment	2010		CCIC is seen externally as a credible	An important
Ensure opportunities for	Ongoing focuses from 2009: impacts of FTAs on development and		convener of the international CSO	strength of CCIC
Canadian CSO learning	human rights, and monitoring the case of Canada-Colombia FTA;		sector. (E.g. the GoCs newly appointed	and CSO coalitions
and policy development	analysis and learning about the relevance of investment regimes and		Corporate Social Responsibility	is their ability to
on the implications of	treaties for development (including corporate social responsibility)		Counsellor called on CCIC several times	make the link
investment treaties and	Jan: Trade / Investment Reference Group established by CCIC		to arrange a dialogue for her, with	between national
policies for		2010	CSOs).	and global policy
development, human	Jan – July: Multiple CSO processes and meetings in Canada and	Feb: Take your place at		deliberations and
rights and the	internationally, to prepare Northern and Southern CSOs for G8 and	the Table: An Agenda for	The primer on investment treaties was	communities
environment	G20 summits in Canada (CCIC role: coordination, proposal of	Global Development	very well received by CSOs, academics	around the world
	principles for CSO for commentary on summits, more democratic	http://halifaxinitiative.org/sit	and others. It was reportedly widely	(e.g. in considering
Provide timely and	decision making in global governance, new ways for CSOs to approach	es/default/files/CANADIAN%	used, and alerted many CSOs to the	the corporate
effective monitoring and	trade and finance)	20G8G20%20PLATFORM%20	relevance of these treaties to other	social responsibility
analysis of key issues in		FINAL%20ENG19.02.10.pdf	development issues.	of extractive
Canadian and global	May: Seminar on proposed amendments to the Canada Colombia			industries in the
trade and investment	Free Trade Agreement and HR assessments for FTAs, hosted by	April: Bilateral Investment	CSO's efforts were largely responsible	South).
policies, multilaterally	University of Ottawa (CCIC role: resource to seminar)	Treaties: A Canadian	for the inclusion of human rights	
and in bilateral relations,		Primer (produced by CCIC	protections and government reporting	Continuity of work
particularly from a	June: International expert seminar on human rights impact	with CSOs and academics)	requirements on human rights in the	on complex issues
human rights	assessments, trade and investment agreements, in Geneva; 40 global	http://www.ccic.ca/_files/en	FTA with Colombia, which in turn set a	is critical to
perspective	participants. Report sets out issues and methodologies for conducting	/what we do/trade 2010- 04 investmt treaties primer	precedent for other FTAs.	building expertise
peropeenie	impact assessments for trade and investment agreements (CCIC role:	e.pdf	'	whose impact is
<ul> <li>Facilitate linkages with</li> </ul>	seminar co-organizer)	<u>-e.pur</u>	Ongoing analysis of FTAs, focused	felt incrementally.
international and		June: Human Rights	attention on human rights impacts,	,
Southern networks to	July: G8/G20 Summits	Impact Assessments	and participation in international	Deliberate
advance alternative	In the trade and investment section re the work on G8-G20 summits.	for Trade and Investment	events together generated new	cultivation of key
approaches to trade and	This document is on the Halifax Initiative web site. ??? Gauri	Agreements – seminar	thinking about human rights	relationships (e.g.
investment rules,		report	protections in trade agreements, which	with officials,
including human rights	<b>Nov:</b> two half-day events in Ottawa on the outcomes of the June	http://www.ccic.ca/what we	in turn influenced CCIC members and	academics, legal
including numan rights	The state of the same	incip.//www.ccic.ca/wildt we		accacimo, iegai

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
impact assessments	experts meeting above: one with academics, students, CSOs and parliamentary assistants, co-hosted by the Human Rights Centre at the	_do/Report_HRIA- seminar 2010 eng[1].pdf	policy makers in Canada and at the UN.	experts, in UN system) improves
	University of Ottawa, at which the UN Special Rapporteur on The Right	Seminar 2010 englipar	New and deeper relationships with	access to policy
	to Food was keynote speaker; the other a briefing hosted by DFAIT		national and international academics,	makers at all levels,
	Human Rights Division, led by CCIC, where 40 officials from six		legal experts on human rights, trade	and increases the
	government departments considered Canada's new obligation to		and investment (e.g. Head of	potential for
	produce an annual report on the human rights effects of the Canada-		University of Ottawa Human Rights	impact.
	Colombia FTA.		Resource Centre; UN Special	impact.
	Colombia FTA.		Rapporteur on the Right to Food) made	
	Work with the office of the UN Special Rapporteur on the Right to		it possible for CCIC to co-organize the	
	Food, to plan a Canadian conference on human rights assessments in		June 2010 expert seminar, which	Work
	May 2012, when the Special Rapporteur will be in Canada		enhanced CCIC's credibility, the quality	internationally can
	Way 2012, when the Special Rapporteur will be in Canada		of CCIC's policy interventions, and their	sometimes be used
	2011		impact.	to spark interest
	Work in this area was reduced as a result of structural changes at CCIC,		impact.	among policy
	and requirement to scale back.		CCIC's international initiative on	makers at home.
	and requirement to scale back.		human rights standards provoked	makers at nome.
	Canadian Coalitions with which CCIC collaborated: Canadian Network		interest within the Canadian	
	on Corporate Accountability, Common Frontiers, Food Security Policy		government. CCIC's Nov 2010 briefing	
	Group, Halifax Initiative		for 40 government officials on the June	
	Group, namax initiative			
	International Coalitions with which CCIC collaborated: Global Coalition		expert meeting resulted in an	
			important role for CCIC in developing	
	Against Poverty, numerous Southern networks		the thinking, methodology and policies	
			of the Canadian government, and in the draft norms for States at the UN.	
			the draft norms for States at the ON.	
			Human Rights impact assessments	
			have become another mechanism that	
			CSOs can use in their efforts to monitor	
			and address human rights violations.	
Peace building and				
Humanitarian Response	2010			

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
<ul> <li>To ensure effective monitoring and analysis from a Canadian civil society perspective of Canadian and international policy development on fragile states, peace-building, and humanitarian response</li> <li>To support effective and timely Canadian civil society policy research, dialogue and development on issues of conflict, peace-building, and humanitarian response</li> <li>To facilitate linkages with Southern civil society organizations, and inform Canadian debates with Southern civil society perspectives on human rights (including women's rights), conflict, and</li> </ul>	Jan: CSO meeting to prepare CSO perspectives on the links between emergency response, long-term reconstruction and development, and integrating a rights-based approach.  CSO participation at a Foreign Ministers meeting in Montreal. (CCIC role: convener)  Feb: Consultation with members working in Haiti, briefing and dialogue with CIDA and DFAIT following the large-scale civil society mobilization in response to the Jan earthquake; topics included the upcoming donor conference in New York in March and a discussion on Canada's response to the earthquake. (CCIC role: convener)  March: Research scoping visit to Afghanistan, on lessons from peace-building practice  2011  Work in this area was reduced as a result of structural changes at CCIC, and requirement to scale back.  Canadian Coalitions with which CCIC collaborated: Policy Action Group for Emergency Response (PAGER)  International Coalitions with which CCIC collaborated: ABONG, ACCION, CONCORD, Coordination Sud, COORDINADORA ONG para el desarrollo Espana, Inter Action	March: Principles and Recommendations for International NGO Participation in Haiti Recovery, Reconstruction and Development http://www.ccic.ca/ files/en /what we do/peace 2010- 03- 31 platform paper haiti e. pdf		Learning
peace Environmental Justice	2010		The September conference was	
Environmental Justice	2010		evaluated highly by participants, in	There is significant

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
<ul> <li>To encourage sustained collaboration among Canadian CSOs to address the linkages between environmental sustainability, poverty eradication and human rights, informed by critical Southern perspectives</li> <li>To support learning and policy development among Canadian CSOs on environmental justice issues relevant to aid, trade and investment, peace-building and humanitarian response</li> </ul>	implications of the Copenhagen summit on climate change (CCIC role: convener; ensured that an environmental justice perspective was included in CSO dialogue with officials preparing for G8 and G20  2011  Sept: National conference on Climate Negotiations and Justice for Vulnerable Populations, jointly organized by Canadian Coalition on Climate Change and Development (C4D), Africa Canada Forum and Asia-Pacific Working Group, with support from Food Security Policy Group (FSPG); international speakers included Mohau Pheko, Her Excellency High Commissioner of the Republic of South Africa, Maria Theresa Nera-Lauron, Coordinator, People's Movement on Climate Change, Philippines, Estebancio Castro, Executive-Secretary, International Alliance of Indigenous and Tribal Peoples of Tropical Forests and Assétou Founé Samaké, Director, Institut Africain pour l'Alimentation et le Développement Durable (IAD), Mali (by videoconference)  Public forum at the University of Ottawa organized by working groups with participants from C4D, ACF, APWG and FSPG on the theme of "Farming, Forests and Fuel – Southern Perspectives on Climate Change"; international guest speakers Maria Teresa Nera-Lauron, People's Movement on Climate Change, Philippines, Estebancio Castro, Executive-Secretary, International Alliance of Indigenous and Tribal Peoples of Tropical Forests, Mithika Mwenda, Coordinator, Pan African Climate Justice Alliance  One-day events convened by the ACF and APWG, to look how these issues affect Africa and the Asia-Pacific region, attended by the same resource people  Canadian Coalitions with which CCIC collaborated: ACF, APWG, C4D,	Sept: Conference report - Climate Negotiations and Justice for Vulnerable Populations – perspectives for COP 17 and Rio+20 http://www.ccic.ca/ files/en/working_groups/2011_Climate Change Conference Report_En.pdf Video clips of speakers' presentations: http://www.ccic.ca/workinggroups/Conference_Resources 2011-09-26 e.php	part because it illustrated the potential for learning and cross-fertilization of ideas, when several coalitions collaborate, and contribute a range of perspectives around a common theme.  In a similar vein, the conference was an opportunity for international CSOs to build relations with some Southern governments (via their embassies) and to forge alliances with other civil society sectors, in particular in the environmental movement and with indigenous peoples.	potential to build alliances with others around specific themes of common interest. This is particularly true in the context of a common international negotiation process, in which various players have an interest.

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	Climate Action Network			
	International Coalitions with which CCIC collaborated: Pan-African Climate Justice Alliance			
Public Engagement	2010			
<ul> <li>To increase understanding and analysis, among PE practitioners in the CCIC membership, of elements of effective campaigning and public engagement</li> <li>To encourage collective reflection on the effectiveness of past and current campaigns of</li> </ul>	March: launch of CCIC Public Engagement "Hub" – an online professional network and knowledge-exchange space for public engagement, campaign, communications and fundraising practitioners working or volunteering to engage Canadians as global citizens; 478 members Canada-wide, from CCIC membership, provincial and regional councils; an average of close to 100 page views per day, and at least one new blog or event posted by users every 3 days  July: transfer of Hub management to ACIC, l'AQOCI, and MCIC, following CCIC training. Along with representatives from AQOCI, OCIC, MCIC, BCCIC, and ICN CCIC remains part of the coordinating committee, which meets monthly to plan programming. (CCIC's role: to oversee functionality and technical aspects of PE Hub)	Public Engagement Hub http://www.pehub- reseauep.ca/	Knowledge sharing and learning have been enhanced at minimal cost, through blogs and webinars on key issues that CCIC works on, particularly CSO and development effectiveness  The PE Hub has become a permanent, self-sustaining and valuable resource for PE practitioners, to some extent replacing CCIC support for public education, which was cut in the CCIC re-structuring. CCIC still has a role in its oversight body, but the Hub's	64% of participants who responded with feedback on webinars on Aid Effectiveness and Istanbul Principles said there was an 'excellent' or 'very good' likelihood that they will use knowledge from the presentation in their work.
<ul> <li>CCIC Working Groups and related coalitions</li> <li>To increase peer linkages, sharing, and learning among PE practitioners in the CCIC</li> </ul>	2011 Nov: two CCIC webinars on the PE Hub, on development effectiveness and the Istanbul Principles, attended by 64 individuals, representing over one quarter of CCIC's member organizations.  Launch of CCIC's blog. Initially set up as a communications tool during	CCIC Blog http://ccic- ccci.blogspot.com/ http://www.pehub- reseauep.ca/	maintenance and management are now member-led.	
membership	the Fourth High Level Forum on Aid Effectiveness in Busan, the blog has had new posts almost daily, from CCIC staff and guest contributors			
<b>Geographic Working Groups</b>	2010			
Africa Canada Forum (ACF)  To provide a collaborative space for	<b>Pre G8 and G20:</b> six briefing notes for members on aid, the right to food, Canadian corporate investment, climate justice, global economic trade, investment and financial policies, and sustainable and inclusive peace	Africa Matters: Time for A Renewed Commitment to Economic and Social Justice for Africa	This program provided a substantial opportunity for knowledge exchange, analysis and learning among ACF members on priority issues for Africa,	Minimal staffing (a coordinator) is important to provide leadership

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
policy development and		Briefing Note 1: Increased	including peace and security,	and continuity, and
strategies for joint	April: Canadian CSO delegation to Africa Partnership Forum, a high	Aid to Address Growing	democratization, democratic	to ensure that
action and policy	level pre G8/G20 meeting organized by DFAIT (CCIC role: convener of	Poverty in Africa	governance, corporate social	African
dialogue, in partnership	delegation, invitation of African participants, Charles Abugre Akelyira,	Briefing Note 2: Promoting	responsibility, women's rights and	perspectives are
with African	Deputy Director UN Millennium Campaign for Africa, and Micheline	the Right to Food in	climate change - through organized	reflected in the
counterparts and	Ravololonarisoa, Ex-Chief Africa Section, UNIFEM, and Co-Director of	Canadian Food Security	exposure to a variety of perspectives	CSO policy agenda
colleagues	the Africa Policy Forum).	Policies	from the South and other civil society	in thematic areas .
		Briefing Note 3: Ensuring	sectors (e.g. environmental,	
	May: Regional members' meetings in Toronto and Montréal, on Peace	the Highest Environmental	indigenous).	Regional
	and Security in Africa, with the participation of above African	and Human Rights		engagement with
	counterparts, and Canadian resource people from Project	Standards for Canadian	The program activities and publications	members (e.g. via
	Ploughshares and Chaire Raoul-Dandurand, of the Université du	Corporate Investments in	have maintained a continuing presence	events in Montrea
	Québec à Montréal; about 40 participants	Africa	of African concerns in CSO	Ottawa and
		Briefing Note 4: Working	commentary on Canada's foreign	Toronto) provides
	Oct: ACF colloquium on "Issues of Peace and Security in Africa: A Civil	for Climate Justice in	policy and trade agenda, at a time	an effective way to
	Society Agenda for Democratization", which explored the dynamics of	Africa	when Africa appeared to be falling off	build relationships
	conflict, including links between resource extraction, human rights and	Briefing Note 5: Promoting	the Canadian policy agenda. E.g. focus	and collaboration
	local development, and the role of women and girls in building peace;	Fair and Transparent	on Africa in CSO document Take your	with local
	African speakers included Hakima Abbas from Fahamu, Netsai	Global Economic, Trade	place at the Table: An Agenda for	academics,
	Mushonga of the Women's Coalition of Zimbabwe and Paul Okumu of	and Financial Policies for	Global Development , prepared for G8	students, and othe
	the Africa CSO Platform on Principled Partnership; attended by 33	Africa's Development	and G20 Summits in July 2010 (see	CSOs.
	participants from the African diaspora, universities and member	Briefing Note 6: Promoting	Trade section above)	
	organizations.	Sustainable and Inclusive		Good relations wit
		Peace in Africa	ACF activities improved the capacity of	African governmer
	2011	http://www.ccic.ca/_files/en	members to work with thematic	representatives
	March: preparation of two briefing notes, following the Oct	/working groups/acf 2010-	coalitions and other civil society	provide an
	colloquium above, one on the Democratic Republic of Congo, and one	<u>04_africa_matters_backgrou</u>	sectors (e.g. environmental and	effective channel t
	on Canada's action plan with respect to three UN resolutions	<u>nder e.pdf</u>	indigenous peoples' organizations),	influence the
			built synergy across coalitions, and	Canadian policy
	May: Regional ACF members' meetings in Ottawa, Toronto and	Issues of Peace and	broadened members' knowledge on	agenda.
	Montréal on the theme "Climate Change and Development: What is at	Security: A Civil Society	complex issues.	
	Stake for Africa?" with the participation of Hugo Séguin, Équiterre,	Agenda for		
		Democratization		

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	Juliette Biao, Canadian Crossroads International, Anesh Maistry, South Africa High Commission, Clare Demers, Pembina Institute, and Mark Lutes, WWF Global Climate and Energy Initiative. A total of about 35 ACF and C4D members participated in these meetings, which were intended to help them prepare for the ACF September 2011 colloquium (below), the September CSO conference on climate change (see Climate Justice above), inter-governmental climate negotiations (COP17) and Rio+20  Sept: ACF annual colloquium "What Environment for Justice in Africa? Civil Society Challenges for Climate Adaptation and Democracy". 35 participants addressed the impact of climate change in Africa, African civil society mobilization on the issue, responses to adaptation needs, and the shrinking of democratic spaces for CS in Africa (as a follow-up to the 2010 colloquium). Speakers included CSOs and IDRC colleagues, plus African counterparts, Mithika Mwenda (Pan African Climate Justice Alliance, PACJA), and Bertha Chiroro (Global Campaign for Climate Action, by video hook-up), and Paul Okumu (Africa Civil Society Platform on Principled Partnership).  Dec: On-line Survey of ACF membership to assess the value-added of the ACF and identify priorities and work methodology for future work in the new context for CCIC and CSOs.  Canadian Coalitions with which ACF collaborated: C4D, Food Security Policy Group, Halifax Initiative, G8 and G20 Civil Society Coalition  International Coalitions with which ACF collaborated: PACJA, Global Campaign for Climate Action, Africa CSO Platform on Principled Partnership	http://www.ccic.ca/working groups/ACF Colloquium 201  O Report Final.pdf  The Difficult Walk Towards Peace in The Democratic Republic of Congo: What Role for Canada? http://www.ccic.ca/_files/fr/ working groups/DRC Brief Final_FR_March2011%20_2 .pdf  Canada's Action Plan on the Implementation of UN Security Council Resolutions on Women, Peace and Security (1325, 1820, 1888, 1889) http://www.ccic.ca/_files/fr/ working_groups/CCIC_WPS Final_FR_March2011%20 2pdf  Audio presentations of speakers at the ACF colloquium: http://www.ccic.ca/working_groups/ACF_Colloquium_201 1_resources_e.php	Increased African participation in ACF activities have ensured members' exposure to a range of perspectives, including through the use of technology – i.e. video conferencing.  Improved relationships with African government representatives (e.g. South Africa High Commission) have facilitated the ACF's policy work.	
Americas Policy Group (APG)	Ongoing: Preparation of briefing documents, continuous monitoring, and policy		The program has deepened the knowledge and interest of members	It is useful to brief new Members of

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
component	dialogue with officials and parliamentarians on the democratic	March / April: Honduras:	and others, on new issues relevant to	Parliament early in
. To muchido a cucas for	governance crisis in Honduras	Democracy Denied	the Americas, such as security,	the parliamentary
<ul> <li>To provide a space for collective reflection and</li> </ul>	•	English:	militarization, and anti-terrorism laws	session, and to
the articulation of	Follow-up on the Canada-Colombia Free Trade Agreement, and	http://www.ccic.ca/ files/en	that criminalize dissent.	propose concrete
	Canada's obligations to monitor its impact on human rights	/working groups/apg 2010-	triat criminalize disserit.	actions they can
coordinated policy	Canada's obligations to monitor its impact on numar rights	04 honduras democracy de	Stronger relationships with academics	undertake to help
positions, as well as	2010	nied e.pdf	and research institutions such as the	us achieve our
dialogue with the	1 =	Spanish:		
Canadian government,	<b>Feb:</b> Members meeting to discuss the national and international	http://www.ccic.ca/ files/en	Human Rights Research and Education	goals.
other governments and	policy context for work on corporate accountability of Canadian	/working groups/apg 2010-	Centre (University of Ottawa), the	Having a warling
other decision-making	extractive industries in Latin America, and indigenous rights in	06 honduras democracy de	Observatoire des Amériques	Having a working
bodies	Colombia	nied-spanish.pdf	(Université du Québec à Montréal) and	group coordinator
	A # D		the Centre for North American Politics	is important to
	April: Roundtable at the University of Ottawa on Human Rights and	Canada Supports	and Society (Carleton University) have	provide leadership,
	the Canada-Colombia Free Trade Agreement (CCIC role: organizer)	Undemocratic Post-Coup	enhanced the sector's capacity for	organize events
		Honduras:	analysis, research, and evidence-based	and support policy
	May: Members meeting on security, human rights and democracy	http://rabble.ca/news/2010/	policy dialogue	research and
	with guest speakers from Mexico and Canada	07/canada-supports-		development.
		undemocratic-post-coup-	Effective collaboration with Southern	
	June: Successful request to have Peter Kent, Minister of State of	<u>honduras</u>	counterparts has enhanced the quality	Annual and
	Foreign Affairs, Americas appear before SCFAID to address the		and impact of the group's policy work,	regional meetings
	situation in Honduras, and MP briefing, prior to the committee hearing	Materials related to	and has permitted unfiltered	are important for
		SCFAID Hearing with	"Southern voices" to be heard by	networking and
	July: Collaboration with Jason Tockman to publish an online op-ed in	Minister, on Honduras,	Canadian policy-makers and politicians	information-
	Rabble, on Canada's role in Honduras, on the occasion of the one year	March 2011:	(e.g. via MP meetings, the SCFAID	sharing.
	anniversary of the Honduras coup d'état	Media advisory on March	hearings)	
		2011 SCFAID hearing		Collaboration
	Oct: Members meeting to discuss the emerging challenges and trends	http://www.ccic.ca/ files/en	Though impossible to measure, one	between CSOs and
	of democracy efforts in Latin America, with the director of the	/media/2011_03_Media_Ad	hopes that public awareness was	academics is
	Observatoire des Amériques at the Université du Québec à Montréal	visory human rights and%2	raised about the democratic	beneficial for both
		OFTA_Honduras_en.pdf	governance and human rights crisis in	parties, enhances
	2011	Alex Neve testimony <a href="http://www.ccic.ca/">http://www.ccic.ca/</a> files/en	Honduras, through public education	learning, and the
	February: Members meeting on Canadian policy in the Americas with	/working_groups/2011_03_A	and media.	quality of policy

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	respect to peace and security. Invited presenters included officials from DFAIT, and a researcher from the North South Institute (CCIC	lex Neve testimony SCFAID hearing.pdf	Improved linkages with MPs, (including	research.
	role: organizer)	http://www.ccic.ca/ files/fr/ working groups/2011 03 A	briefings for new Members) enhanced the sector's capacity for dialogue on	
	<b>March:</b> Participation in Inter-departmental dialogue on the Honduran crisis and its aftermath, with officials from DFAIT and CIDA, building on recommendations from the APG policy brief.	mnesty International testim ony SCFAID hearing.pdf Craig Scott testimony	key policy issues relevant to the Americas.	
	SCFAID hearing, with testimony from two Canadian and three	http://www.ccic.ca/ files/fr/ working groups/2011 03 A mnesty International testim	Regular and constructive dialogue with DFAIT on Canada's engagement in the	
	Honduran presenters: Pedro Landa, Bertha Oliva, and Maria Luisa Regalado; dialogue with individual SCFAID members on democracy and	ony SCFAID hearing.pdf http://www.ccic.ca/ files/fr/	Americas contributed to their re- evaluation of the Canadian	
	human rights in Honduras, including CSO recommendations for Canadian policy with respect to free trade, the OAS, and Honduran Truth Commission (CCIC role: identification and briefing of Honduran	working groups/2011 03 A mnesty_International_testim ony_SCFAID_hearing.pdf	government's Americas Strategy.  Improved linkages with Colombian	
	witnesses, MP briefing, testimony by APG members)	Pedro Landa testimony http://www.ccic.ca/ files/en	CSOs gathering baseline data on Canadian investments and human	
	CSO meeting in Bogota to consider whether and how Colombian HR and other CSOs might address the new human rights reporting	/working groups/2011 03 P edro_Landa_testimony_SCFA ID_hearing.pdf	rights in Colombia	
	obligation of the Canadian and Colombian governments, under their new FTA (CCIC role: Organization and participation)	http://www.ccic.ca/_files/fr/ working_groups/2011_03_P	Increased opportunities for members and the Canadian public to engage	
	June: Members meeting on Canadian policy in the Americas with respect to peace and security, with an academic from Carleton University as invited presenter	edro Landa Testimony SCF AID hearing.pdf Maria Luisa Regalado testimony	with civil society actors from the South.	
	Aug: Op-ed in <i>Embassy</i> magazine on human rights accountability in trade with Colombia, on the occasion of the coming into force of the Canada-Colombia FTA (CCIC role: author)	http://www.ccic.ca/_files/en /working_groups/2011_03 Maria_Luisa_Regalado_testi mony_SCFAID_hearing_esp.p df		
	Oct: Meeting with new Canadian Ambassador to Colombia, Tim Martin, to discuss challenges and opportunities for Canada's role in Colombia.	Hansard Record of proceedings http://www.parl.gc.ca/HousePublications/Publication.as		

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	Members meeting on the new political context and opportunities and challenges for CSO advocacy on the Americas, with guest speakers from the Rideau Institute and Carleton University  MP outreach day during which APG members met MPs from several parties (CCIC role: coordinator and participant)  Participation in special dialogue session on Canada's engagement in the Americas, with Ambassador Allan Culham (Permanent Representative of Canada to the OAS), as part of DFAIT's "Americas Strategy review and renewal".  Nov: Speaking tour for Honduran human rights defender Betty Matamoros, with activities in Nova Scotia, Ottawa, Montreal and Toronto, including public events, meetings with NGOs and briefings for MPs  Dec: Participation in Ministerial Dialogue with Diane Ablonczy, Minister of State of Foreign Affairs (Americas and Consular Affairs), as part of DFAIT's "Americas Strategy review and renewal" process.  Written input to DFAIT on Canada's engagement in the Americas, as part of DFAIT's "Americas Strategy review and renewal" process.  Canadian Coalitions with which APG collaborated: Common Frontiers, Canadian Network on Corporate Accountability  International Coalitions with which APG collaborated: Hemispheric Social Alliance	px?DocId=5036645&Languag e=E&Mode=1&Parl=40&Ses= 3#Int-3795089 http://www.parl.gc.ca/Hous ePublications/Publication.as px?DocId=5036645&Mode=1 &Parl=40&Ses=3&Language= F  Human Rights Accountability in Trade with Colombia: http://www.ccic.ca/_files/en /media/oped_2011-08- 18_Emb_Human_Rights_Colombia.pdf  Video: Betty Matamoros event on Human Rights and Free Trade: What Role for Canada in the Americas? (URL forthcoming)  Report, DFAIT consultation on engagement in the Americas (URL forthcoming)		
Asia-Pacific Working Group	Ongoing:			

	jectives by Program mponent	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
•	To provide members	UNFCCC negotiations and Rio+20	A Members' Survey was	Improved linkages with Canadian	working group
	with a space for	2) backgrounder on Canada's trade and investment deals in Asia-	conducted in 2010. The	academic networks such as the East	coordinator is
	collaboration, joint	Pacific	final report was circulated	Asian Studies Centre (CETASE), the	important to
	learning and reflection	3) research on the potential impacts of the Canada-India trade deal on	to members in 2011.	Network on Transnational Dynamics	ensure continuity
	to develop coordinated	small farmers in India		and Collective Action (REDTAC), the	and follow-up, to
	policy positions and	4) participation in FSPG-led research on the Canadian dimensions of		Interdisciplinary Research Centre in	provide
	engage in dialogue with	the "land grab" phenomenon.		International Development and Society	leadership in
	government officials	5) working closely with the Asian-based NGO Forum on the ADB,	A first draft of the	(CIRDIS), the South East Asia Group	organizing learning
	regarding Canadian	coordination of CSO input into the perspectives of the Asian	backgrounder on Canada's	(SEAGASE), the Research Center on	events, and to
	policies impacting on	Development Bank (ADB)	trade and investment	India and South Asia (PRIAS), the	support policy
	the Asia-Pacific Region		deals in the Asia-Pacific	Canadian Asian Studies Association	research and
		2010	was circulated to the	(CASA), and the School of International	development
		April: Ottawa Symposium on the Right to Land and Food, and the	coordination committee in	Development and Global Studies at the	
		Canadian Agenda in the Asia-Pacific. 35 participants, including	2011. The final version will	University of Ottawa have provided	Building sustained
		students and academics, with keynote by Don Marquez of the Asian	be published in 2012.	access to an important new resource	relationships with
		NGO Coalition for Agrarian Reform and Rural Development (ANGOC).		for the sector, enhanced the sector's	Southern partners
				capacity for analysis and research,	(e.g. NGO Forum
		May: participation in ADB forum on free trade in Asia		extended the reach of the APWG, and	on ADB) and
		June: participation in a CIDA consultation on ADB's public	A presentation on initial	improved the quality of our policy	officials contributes
		Communications Policy	findings of a biofuels	interventions, while providing	to the credibility of
		July: meeting with senior North American Representative of ADB	research paper was made	academics with an opportunity to be	the APWG, and its
		<b>Nov:</b> participation in CIDA consultation to review ADB's Accountability	to members during the	heard by policy-makers.	access to and
		Mechanism	APWG's Sept 2011		influence on policy
			Symposium on climate	APWG members have increased their	deliberations.
		2011	change. The final version	focus on the issue of land grabs, and	
		Jan: Regional APWG meeting in Toronto	will appear in 2012.	the Food Security Policy Group has	Webinars are a
		March: Regional APWG meeting in Montreal – both meetings		established a research project on the	useful and
		facilitated relationships with academics, and discussed joint priorities	Webcasts	Canadian dimensions of the global land	inexpensive way to
		for future APWG work	Land grabbing for offshore	grabbing phenomenon, to which	share the
			food production: a new	APWG has contributed.	perspectives of
		April – Sept: (new initiative) webcasting occasional presentations of	problem?		Asian partners on
		guest speakers, to make them available outside Ottawa:	http://www.youtube.com/w	The program provided an increased	development

Objectives by Program Component	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member Learning
	<ol> <li>April 19 - Land Rights and Marginalized Communities in India (13 participants)</li> <li>May 25 - Civil Society Organizations in the Pacific Region: Some Reflections on Climate and Environmental Justice Issues (11 participants)</li> <li>June 3 - Land grabbing in Pakistan: Impacts on the Environment and on Communities (18 participants)</li> <li>Sept. 14 - Shrinking Space for Civil Society in Cambodia (7 participants)</li> <li>June: APWG planning meeting, where it was agreed to prepare two papers: one on biofuels production in Asia; one of Canada-India free trade negotiations.</li> <li>Meeting with DFAIT, CIDA and Sam Ath, Executive Director of the NGO Forum on Cambodia to discuss the shrinking space for civil society in Cambodia, in the context of the government's draft NGO law (participant)</li> <li>joint conference on "Climate Negotiations and Justice for Vulnerable Populations" (above, under Climate Justice), followed by a one-day APWG symposium to consider CSO perspectives in Asia - on climate change and agriculture, and how Canadian CSOs are supporting these efforts (participation with ACF, FSPG, and C4D)</li> <li>public forum at the University of Ottawa with C4D, ACF, and FSPG on the theme of Farming, Forests and Fuel – Southern Perspectives on Climate Change with three international guest speakers (co-organizer)</li> <li>meeting with the new representatives of the ADB at the North American office in Washington, during the APWG Symposium.</li> <li>participation in a meeting on Parliament Hill with the leader of the</li> </ol>	atch?v=-34K_AIRkhY  Some Facts about Pakistan http://www.youtube.com/w atch?v=GulWuXMORkc  A Short History of Land Reforms in Pakistan http://www.youtube.com/w atch?v=zGviq_ZHb3c  Podcast Maria Theresa Nera- Lauron's keynote presentation at the APWG Sept_2011 Symposium on climate change: http://www.ccic.ca/_audio_v ideo/audio/Tetet%20APWG %20presentation.mp3	number of learning events, and increased member participation in them, through the development of a series of webinars with Southern speakers. The program provided numerous opportunities for members to engage with civil society actors from the South.  The program enhanced relationships with the North American Office of the Asian Development Bank and CIDA staff working on multilateral financial institutions.  APWG is recognized as a "go-to place" for CIDA and the ADB to get Canadian civil society input on policy issues.  The program increased the number of research projects on various issues related to trade and access to land in Asia, which will be used for member learning, policy discussion and engagement.	issues, and to increase the number of learning opportunities for members, and their participation.  The APWG's annual and regional meetings are usefur to members not only as learning opportunities but also for networking and informationsharing among organizations.  Collaboration between CSOs and academics (professors and students) is mutually beneficial and can lead to new partnerships that reinforce policy research and learning  Collaborating with thematic coalitions

Objectives by Program	Outputs : Key Activities and Events	Outputs: Documents	Results / Outcomes	CCIC and Member
Component				Learning
	Green Party of Canada and Maria Theresa Nera-Lauron,			(ex. FSPG, C4D,
	Coordinator of the Peoples' Movement on Climate Change based			CNCA) contributes
	in the Philippines			to enhance and
	public forum in Montreal on land grabs in the Philippines, co-			broaden knowledge
	organized with three academic networks: the East Asian Studies			on complex issues
	Centre (CETASE), the Network on Transnational Dynamics and			
	Collective Action (REDTAC) and the Interdisciplinary Research			
	Centre in International Development and Society (CIRDIS). 15			
	participants.			
	Consider Confidence the high ADMC college and FCDC CMCA CAD			
	Canadian Coalitions with which APWG collaborated: FSPG, CNCA, C4D			
	International Coalitions with which APWG collaborated :ANGOC -			
	Asian NGO Coalition for Agrarian Reform and Rural Development, NGO			
	Forum on the ADB, Peoples' Movement on Climate Change			
Objective added in 2010:		March 2011: A Map of	The coalition study was well received	The capacity of
Focus on Coalitions as	Ongoing: collaboration with and support to 17 coalitions whose work	Canadian Civil Society	by CCIC members and coalitions. It	CCIC and its
vehicles for policy research	supports and reinforces the Council's 10 Point Agenda	Organization Coalitions'	helped focus and streamline the work	members to work
and dialogue (cross cutting)		Governance, Capacity and	of some coalitions, and improved the	in national
	<b>January 2011:</b> Study of 24 Canadian coalitions whose work is relevant	Agendas:	effectiveness of some. In some cases it	coalitions facilitates
• To assess the key issues	to CCIC's 10 Point Policy Agenda, to inform strategic reflection among	Common Challenges,	sparked cooperation on cross-cutting	Canada's effective
of capacity, gaps and	members, and new CCIC approach to coalitions	Shortfalls and their	themes (e.g. APG and Common	contribution and
overlap among Canadian		Implications	Frontiers in the Americas; ACF, APWG,	leadership in many
coalitions addressing	July: meeting of CCIC's newly formed Policy Advisory Group, with	http://www.ccic.ca/_files/en	C4D and FSPG on the impact of climate	global coalitions.
international issues	leaders from key coalitions	/working groups/2011 03 C	change on vulnerable populations; the	
		CIC_coalition_report%20_pa rt 1.pdf	impact of trade agreements in all	
		ιι τ.μαι	geographic regions etc.)	

## 5. Impacts / Results

The impacts of policy and research activities, and therefore CCIC's programs, do not usually lend themselves to easy measurement, and rarely produce clear lines of causality between specific interventions and immediate effects. Change is almost always more gradual, more subtle, and more incremental than that. It is invariably easier to see the Council's contribution to the processes and activities in which it plays a role, than to attribute positive (or negative!) results to CCIC alone. The very nature of CCIC - as convener, facilitator, "fixer" and collaborator - makes the task of assessing its impact more difficult.

During this program period, CCIC did ask participants to evaluate all CCIC-organized events. Working groups routinely planned new activities based on the collective assessments of past efforts. More significantly, the process of internal reflection demanded by the circumstances that presented themselves in 2010 provided an opportunity for CCIC's members to conduct an unprecedented, in-depth evaluation of the Council as a whole. The result was a re-focusing of priorities, and a resounding reaffirmation of CCIC's convening, research and policy roles.

With the caveats about attribution and impact measurement noted above, we summarize the types of results that can be linked to some combination of outputs generated by this program, as follows:

- Learning and Knowledge Sharing: This program successfully facilitated knowledge generation and learning in all its component parts: learning among CCIC members; between the international development CSO sector and other CSO sectors in Canada and internationally; and between CSOs, governments and intergovernmental bodies. In some cases, individuals' knowledge was deepened. In other cases, knowledge on specific issues was extended to a wider network of people. In many cases, members' learning was enriched by the contributions of CSO counterparts from the South, and by a growing number of academics from both North and South. On a sector-wide level, this enhanced the competence of CSOs to intervene effectively in policy processes, and their credibility with officials and politicians.
- Stronger, more influential Coalitions: Canada's international development CSOs have a long tradition of work in coalitions, which CCIC set out to map and strengthen under this program. The Council's study, A Map of Canadian Civil Society Organization Coalitions' Governance, Capacity and Agendas, illustrates how rich the collective experience is among the individuals and organizations that drive these groupings. Though diverse in their purposes and structures, most of the 17 coalitions studied have become hubs for learning, analysis, and technical expertise on issues that are critical to achieving CCIC's 10 Point Agenda, such as education, food security, health, corporate accountability, anti-terrorism initiatives, and the international financial system. Such subject-specific expertise is increasingly important for CSOs, given the technical nature of the policy issues that many of them are now addressing, and the complexity of the processes in which they are intervening. Many coalitions have become authoritative reference points for CSOs themselves, and for government officials, parliamentarians, other networks and the media, because they can speak with a common voice, from solid information and evidence that adds value to the process of policy formulation. <sup>2</sup>

<sup>2</sup> Media work and other communications activities are not covered in this report, because they were not funded by IDRC. In many cases, they were closely tied to the activities, documents and policy processes reported here.

- Growing Synergies among Coalitions and Issues: As participation in the coalitions has grown, and as the coalitions' mandates have expanded to include engagement in policy processes, there has been a growing synergy across coalitions, which in turn has led to greater integration across the activities of the Council as a whole. For example, new thinking on the human rights implications of trade agreements drew on the resources of all three regional working groups. Two of the regional working groups, plus C4D and the Food Security Policy Group came together to organize a national conference on the effects of climate change on vulnerable populations, which in turn produced information and analysis that fed back into the geographic groups. The Policy Action Group on Emergency Response (PAGER) organized a seminar for its members with the Food Security Policy Group, on the increasingly precarious food situation the Horn of Africa. In the context of international deliberations on aid effectiveness, the CSO coalitions on both food security and education developed research projects to assess the effectiveness of CIDA's aid in these areas, which will generate field-based evidence for future policy dialogue on education, food security and aid effectiveness.
- Stronger CSO academic relationships: Individual CSOs, many coalitions and CCIC itself are forming more deliberate and effective relationships with academics, to the benefit of both. Academics' expertise and research experience have enhanced the quality of many of this program's conferences, policy dialogues and publications, while the academics have learned from the first-hand field experience and data gathered by CSOs and their Southern counterparts. This has been the case, for example, with CCIC's work on aid effectiveness, the work of the Canadian Network on Corporate Accountability on extraterritorial legislation and human rights, of PAGER on emerging humanitarian issues, and of the Canadian Global Campaign for Education, which includes several academics on its Steering Committee.
- CCIC Leadership Internationally: Perhaps because of CCIC's longstanding experience in building consensus and a common platform among its many members, and its extensive work with CSO coalitions in Canada, CCIC has become a recognized leader within the growing network of civil society organizations globally. This is nowhere more evident than in the work on aid and development effectiveness in which CCIC played a pivotal role between the High Level Forums in Accra (2008) and Busan (just concluded, November 2011). Over those years, CCIC contributed substantially to the development and management of CSO consultative processes on six continents; helped to negotiate and draft common platforms among an extraordinarily diverse global network; provided ongoing leadership in several civil society coordinating bodies and steering groups; and worked both formally and informally with governments and multilateral officials throughout this program period. These efforts culminated at the Fourth High Level Forum on Aid Effectiveness in Busan, where CCIC was one of the more than 300 representatives of global civil society who had a formal seat at the official negotiating table, participating for the first time in such a gathering as an equal with governments. It is widely recognized that CCIC played a significant role in creating space at the table for CSOs, and in achieving many of the conference outcomes, which reflected many of the concerns that CSOs brought to the table.

Though less public, CCIC played a similar leadership role in its work to analyse the implications of trade

and investment agreements on human rights, and to translate its findings into policy instruments that will provide leverage and opportunities for future policy dialogue on human rights. By working in parallel at home and internationally, CCIC's efforts helped to ensure that Canada must now to report on human rights impacts under the Canada-Colombia FTA (a precedent that will have repercussions in other such agreements), and - as a result of its work to organize an international experts seminar in Europe - that the UN has developed guidelines and a tool for human rights assessments.

- High-quality, Evidence-based Documentation: CCIC 's work under this program has permitted the Council to produce a regular output of timely policy analyses and recommendations, targeted policy briefs, and evidence-based research studies and reports, which have combined to establish the Council's value and credibility with members, other CSOs, academics, many government officials, and the media. Section 4 illustrates the central place of good documentation in the many activities of the CCIC. Solid documentation both comes from and fuels learning, and is frequently the basis for effective dialogue with officials, MPs and Ministers.
- Reliable Access to Policy-makers: By having something credible to say (good research and
  documentation), and speaking with a unified voice as a Council, or via coalitions, the Council and its
  members have established credibility with decision makers, which normally ensures access to the
  relevant people when dialogue is deemed important, whether with politicians and parliamentary
  committees, or with officials at DFAIT, the Department of Finance, CIDA, or other departments.
- Opportunities for Southern Voices to be Heard Directly: Both the CCIC Secretariat and CCIC members have strong, longstanding relationships with many Southern counterparts, whose experience informs the work of Canadians in innumerable ways. Many of the activities undertaken in this program provided additional opportunities for civil society leaders from the South to speak directly and with their own voice to Canadians, whether in conferences and symposia, in private meetings with officials and politicians, or in public testimony before the Standing Committee on Foreign Affairs and International Development. Regardless of other benefits, it is important for people from Africa, Asian and Latin America to be able to speak, for themselves, in their own voice. It is doubly important, because their first-hand experience of also establishes the immediacy and importance of issues that might otherwise remain theoretical in the minds of decision-makers and the public. "Southern Voices" can bring alive the issues addressed by this program, in ways that Canadians with briefing notes simply cannot match.
- Impacts on policies and practices of government and intergovernmental processes: As noted above, and in Section 4, this program has had several direct outcomes on national and inter-governmental policy and practice that can be attributed, in part, to the activities described in this report, and their antecedents. We note, in particular, the outcomes under the Aid Effectiveness and Trade and Investment files, where the policies and practices of the Government of Canada and UN bodies were directly affected.

In all of the impacts identified above, the important role of changing technology should be noted. The

internet, new and cheaper forms of communication and interactive web spaces have had far-reaching consequences for the ways that CCIC, its members, civil society coalitions, networks and movements work and collaborate globally. In many ways these changes have permitted the participation of Southern organizations and networks in international processes, from which they were often excluded in the relatively recent past, due to the lack of technology and resources.

## 6. Lessons Learned from the Program as a Whole

Many of the lessons derived from the outputs and outcomes of this program are implicit in Sections 4 and 5 above. Some of them are worth spelling out more explicitly.

- The CCIC membership cares about policy and appreciates the quality of CCIC's policy interventions, as reflected in its resounding support for CCIC's continued work in this area.
- It takes time to have an impact. CSO success in the policy arena is usually built on the foundation of focused expertise, good analysis and documentation, good relationships and effective strategies. It takes time to develop all of these, which tend to reinforce one another. Together, they establish credibility and open doors to the places where policy change happens.
- Continuity, sustained focus and funding are critical to success, and there is no replacement for hard
  work. None of these factors guarantee success, but there is little chance of success without them.
  This program's successes in the areas of aid and development effectiveness and the application of
  human rights standards to trade and investment regimes both illustrate the potential impact of
  sustained efforts over several years.
- There is strength in numbers. A common platform among organizations is far more likely to be heard by decision-makers than the voices of single organizations speaking separately. CCIC and the coalitions have known this for a long time, and have frequently felt the advantage of acting together. What may be less evident is that a common voice provides a degree of protection to individual organizations, which feel less susceptible to possible recrimination, when acting in concert with many others.
- Successful strategies are usually multi-pronged. As Section 4 illustrates repeatedly, there is often a
  dynamic interplay between the development of expertise, solid documentation, community learning
  on a subject, building an informed "base" of support, the cultivation of strong, strategic
  relationships, and successful policy dialogue. An approach that intentionally combines these
  elements has become a signature of the way CCIC operates both at home and internationally. It is
  reflected in almost all of the thematic sub-section reports in Section 4. It is an approach from which
  the Council and its members will continue to learn.
- The link between Southern realities and Canadian policies is central to the impact of CCIC's policy contributions. CCIC and its members are uniquely placed in Canada to link complex, sometimes

abstract policy issues to the daily realities of their counterparts, colleagues and communities in the South, with whom they are in daily contact. On whatever subjects, the contributions to Canadian policy dialogue by CCIC and its members' are always informed by their own first-hand experience and the views of their counterparts in Africa, Asia and the Americas. This link will remain at the heart of CCIC's future efforts in the policy arena.

#### 7. Conclusion

Despite a massive reduction in CIDA's funding to CCIC during this program period, the Council managed to achieve all of the program objectives envisaged by this program, as revised in 2010. It organized an impressive range of activities, and produced many documents that were well received and extensively used for knowledge sharing within civil society, and in dialogue with policy makers. The program provided learning opportunities for hundreds of people, and established new and deeper working relationships, in Canada and abroad. Program results ranged from learning among members, to specific impacts on governmental and inter-governmental policy processes, policies and practices. In assessing this work and its impacts, CCIC has learned a number of useful lessons about effective methodologies, which it will apply in future work in the policy arena. None of this would have been possible without the ongoing and sustained support of IDRC, through a particularly difficult period in CCIC's institutional history. The council is especially grateful for this continuing support.

#### 8. Financial Report

Attached is an interim financial report to December 1<sup>st</sup>, when we completed our last check run. At the end of January we will submit a final financial report to the end of December, when all remaining program expenditures (about \$20,000) will have been realized. They will include final Busan expenses, finalization and translation of a Sustainable Economic Growth (SEG) paper, and payments for research done in collaboration with coalitions, including to the Food Security Policy Group.

In addition to the above outstanding expenses, we bring your attention to two specific items in the financial report.

A topical policy event was part of the original two-year program budget. Given the re-organization of the Council's work, we decided that the topic that would mobilize a significant number of members and coalitions in 2011 was on climate change. Expenses for this event are reflected under the Environmental Justice Heading.

The travel line includes costs for two people to attend the HLF4 in Busan: the program officer working on the file, and the President CEO. Given the importance of the Aid and Development Effectiveness work for CCIC during the past year, an in the years to come, it seemed very important to us that the CEO attend. As a result, travel costs are slightly higher than anticipated.

## 9. IDRC Budget Summary Report

Period: 2009-2011

**Currency: Canadian Dollars** 

Funding received to date: \$299,250

Temporary financial report as of December 1, 2011

EXPENSES	Year 1 Actual	Year 1 Adjusted Budget	Year 2 Actual as of December 1, 2011	Year 2 Adjusted Budget	Total Expenses as of December 1, 2011	Total Adjusted Budget
Consultants	13,190	13,190	35,617	37,200	48,807	50,390
Civil Society and Aid Effectiveness						
Research fees / Facilitation						
(logistics)	7,650	7,650	17,280	10,250	24,930	17,900
Trade, Investment and Human Rights						
Research fees / Facilitation						
(logistics)	0	0	0	0	0	0
Peace-building and Humanitarian						
Response						
Research fees / Facilitation						
(logistics)	0	0	0	0	0	0
Environmental Justice as a cross-						
cutting thematic area						
Research fees / Facilitation						
(logistics)	0	0	0	0	0	0
Public Engagement for Global						
Citizenship						
Research fees / Facilitation						
(logistics)	5,540	5,540	10,113	12,100	15,653	17,640
Facilitating Policy Engagement						
<u>through Coalitions</u>						
Research fees / Facilitation				_		
(logistics)	0	0	8,224	3,600	8,224	3,600
<u>Topical Policy Events</u>						
Research fees / Facilitation						
(logistics)	0	0	0	11,250	0	11,250

EXPENSES	Year 1 Actual	Year 1 Adjusted Budget	Year 2 Actual as of December 1, 2011	Year 2 Adjusted Budget	Total Expenses as of December 1, 2011	Total Adjusted Budget
Travel	12,432	12,432	5,269	3,500	17,701	15,932
Civil Society and Aid Effectiveness  Travel -Transportation (Staff)	1.077	1.077	2.702	950	4.070	1.027
Travel - Expenses (staff) (Per diems and hotels)	1,077	1,077	3,793	850 150	4,870 1,966	1,927
Trade, Investment and Human Rights	,	,			,	,
Travel -Transportation (Staff)	3,703	3,703	328	500	4,031	4,203
Travel - Expenses (staff) (Per diems and hotels)	368	368	0	0	368	368
Peace-building and Humanitarian Response						
Travel -Transportation (Staff)	2,208	2,208	0	0	2,208	2,208
Travel - Expenses (staff) (Per diems and hotels)	1,846	1,846	0	0	1,846	1,846
Environmental Justice as a cross- cutting thematic area	,	,				,
Travel -Transportation (Staff)	0	0	0	0	0	0
Travel - Expenses (staff) (Per diems and hotels)	0	0	0	0	0	0
Public Engagement for Global Citizenship						
Travel -Transportation (Staff)	1,697	1,697	60	0	1,757	1,697
Travel - Expenses (staff) (Per diems and hotels)	0	0	271	0	271	0
Facilitating Policy Engagement through Coalitions						
Travel -Transportation (Staff)	0	0	384	2,000	384	2,000
Travel - Expenses (staff) (Per diems and hotels)						

EXPENSES	Year 1 Actual	Year 1 Adjusted Budget	Year 2 Actual as of December 1, 2011	Year 2 Adjusted Budget	Total Expenses as of December 1, 2011	Total Adjusted Budget
Research Expenses	83,871	83,871	46,506	65,807	130,377	149,678
Civil Society and Aid Effectiveness						
Travel - Transportation (Speaker /Participants)	4,724	4,724	3,428	8,000	8,152	12,724
Travel - Expenses (Speaker /Participants) (Per diems and hotels)	1,051	1,051	1,643	0	2,694	1,051
Research and documentation (includes translation, printing and dissemination)	23,356	23,356	8,194	2,707	31,550	26,063
Workshop/ Conference : interpretation	8,323	8,323	5,646	8,000	13,969	16,323
Workshop/ Conference : meeting space rental & catering	15,804	15,804	8,827	14,500	24,631	30,304
Communications (including conference call, and webcasts)	0	0	39	0	39	0
Trade, Investment and Human Rights						
Travel - Transportation (Speaker /Participants)	0	0	0	0	0	0
Travel - Expenses (Speaker /Participants) (Per diems and hotels)	0	0	0	0	0	0
Research and documentation (includes translation, printing and dissemination)	1,698	1,698	1,145	500	2,843	2,198
Workshop/ Conference : interpretation	0	0	0	0	0	0
Workshop/ Conference : meeting space rental & catering	19,921	19,921	0	0	19,921	19,921
Communications (including conference call, and webcasts)	323	323	51	0	374	323
Peace-building and Humanitarian Response						
Travel - Transportation (Speaker /Participants)	0	0	0	0	0	0

EXPENSES	Year 1 Actual	Year 1 Adjusted Budget	Year 2 Actual as of December 1, 2011	Year 2 Adjusted Budget	Total Expenses as of December 1, 2011	Total Adjusted Budget
Travel - Expenses (Speaker /Participants) (Per diems and hotels)	0	0	0	0	0	0
Research and documentation (includes translation, printing and dissemination)	0	0	0	0	0	0
Workshop/ Conference/Dialogue: interpretation	0	0	0	0	0	0
Workshop/ Conference/Dialogue: meeting space rental	0	0	0	0	0	0
Communications (including conference call, and webcasts )	182	182	0	0	182	182
Environmental Justice as a cross- cutting thematic area						
Travel - Transportation (Speaker /Participants)	304	304	3,229	0	3,533	304
Travel - Expenses (Speaker /Participants) (Per diems and hotels)	0	0	1,021	0	1,021	0
Research and documentation (includes translation, printing and dissemination)	0	0	83	0	83	0
Workshop/ Conference : interpretation	0	0	3,172	0	3,172	0
Workshop/ Conference : meeting space rental & catering	599	599	1,659	0	2,258	599
Communications (including conference call, and webcasts)	0	0	72	0	72	0
Public Engagement for Global Citizenship						
Travel - Transportation (Speaker /Participants)	0	0	0	0	0	0
Travel - Expenses (Speaker /Participants) (Per diems and hotels)	0	0	0	0	0	0
Research and documentation (includes translation, printing and						
dissemination) Workshop/Conference: interpretation	7,180 0	7,180 0	289	1,800 0	7,469 0	8,980 0

EXPENSES	Year 1 Actual	Year 1 Adjusted Budget	Year 2 Actual as of December 1, 2011	Year 2 Adjusted Budget	Total Expenses as of December 1, 2011	Total Adjusted Budget
Workshop/ Conference : meeting						
space rental	208	208	0	100	208	308
Communications (including conference call, and webcasts)	198	198	267	200	465	398
Facilitating Policy Engagement						
through Coalitions						
Research and documentation (includes translation, printing and dissemination)	0	0	6,399	9,500	6,399	9,500
Workshop/ Conference : meeting			•	•	,	,
space rental	0	0	1,341	2,000	1,341	2,000
<u>Topical Policy Events</u>			2,3 12	2,000	2,0 .1	2,000
Travel - Transportation (Speaker /Participants)	0	0	0	5,000	0	5,000
Research and documentation (includes translation, printing and dissemination)	0	0	0	2,500	0	2,500
Workshop/ Conference : interpretation	0	0	0	4,000	0	4,000
Workshop/ Conference : meeting space rental & catering	0	0	0	7,000	0	7,000
Geographic Working Groups of CCIC (Asia-Pacific, Africa, Americas)				.,,,,,		,,,,,,
Americas Policy Group						
	15,000	15,000	18,000	18,000	33,000	33,000
Africa-Canada Forum	,,-	, 3	,,	,	2,220	,
	15,000	15,000	18,000	18,000	33,000	33,000
Asia-Pacific Working Group	15,000	15,000	18,000	18,000	33,000	33,000
TOTAL IDRC BUDGET IN CANADIAN CURRENCY	154,493	154,493	141,391	160,507	295,884	315,000

		Year 1 Adjusted	Year 2 Actual as of December	Year 2 Adjusted	Total Expenses as of December 1,	Total Adjusted
CCIC Summary Contribution		Budget	1, 2011	Budget	2011	Budget
Executive Staff (10 days @ \$360/day) Program Staff (1014.4 days @ \$280/day) Support Staff (129) days @\$230/day) Financial (research/travel/conference)	1,584 167,552 25,097 22,000	1,584 167,552 25,097 22,000	2,016 112,280 3,910 24,800	2,016 116,480 4,600 25,000	3,600 279,832 29,007 46,800	3,600 284,032 29,697 47,000
Financial (Geographic Working Group)	216,185	216,185	188,770	185,079	404,955	401,264
	432,418	432,418	331,776	333,175	764,194	765,593

#### 10. Appendix: Canadian CSO Coalitions and CCIC Role – September 2011

Canadian Global Campaign for Education (CGCE)

## http://www.cgce.ca/

The Canadian Global Campaign for Education (CGCE) is a coalition of civil society organizations (CSOs) working to enhance Canada's contribution to meeting the Education for All goals. Its mission is to enhance Canada's commitment to the achievement of the universal right to education. The coalition includes international development NGOs, research institutes, advocacy groups, faculties of education and teachers' unions. The coalition represents diverse constituencies from across the country, but the coalition speaks with one voice to call on Canada and other governments to provide quality education for the millions of children, youth and adults who cannot access this basic human right. CGCE is a member of the Global Campaign for Education, an international movement with affiliates in 120 countries that are advocating for Education for All.

CCIC is a member of CGCE and sits on its Steering Committee.

Canadian Network on Corporate Accountability (CNCA)

## http://cnca-rcrce.ca/

The Canadian Network on Corporate Accountability (CNCA) unites environmental and human rights NGOs, faith groups, labour unions, and research and solidarity groups across Canada who seek robust, mandatory corporate accountability standards for Canadian extractive companies operating abroad, especially in developing countries. The network aims to enhance the effectiveness of its members' activities through information sharing, policy analysis and research, and to coordinate joint advocacy for legal and policy reform. The CNCA also seeks to promote public awareness of these issues.

CCIC is a member of CNCA.

Halifax Initiative (HI)

## http://www.halifaxinitiative.org/

The Halifax Initiative (HI) is a coalition of development, environment, labour, human rights and faith groups deeply concerned about the international financial system and its institutions. Its mission is to ensure that the international financial system contributes towards poverty eradication, environmental sustainability, an equitable distribution of wealth and the full realization of human rights. To achieve this, it works to put an end to the unsustainable policies and practices of the international financial institutions, and to contribute to the realization of an agenda for environmentally and socially sustainable development.

CCIC is a member of HI and sits on HI's Coordinating Committee as the Chair.

## International Civil Liberties Monitoring Group (ICLMG)

## http://travelwatchlist.ca/About the ICLMG

The International Civil Liberties Monitoring Group (ICLMG) is a pan-Canadian coalition of civil society organizations that was established in the aftermath of the September 11, 2001 terrorist attacks in the United States. The coalition brings together 38 NGOs, unions, professional associations, faith groups, environmental organizations, human rights and civil liberties advocates, as well as groups representing immigrant and refugee communities in Canada. The mandate of the ICLMG is to defend the civil liberties and human rights set out in the Canadian Charter of Rights and Freedoms, federal and provincial laws (such as the Canadian Bill of Rights, the Canadian Human Rights Act, provincial charters of human rights or privacy legislation), and international human rights instruments (such as the Universal Declaration of Human Rights, the International Covenant on Civil and Political Rights, the Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment).

CCIC is a member of the ICLMG.

## Make Poverty History (MPH)

## http://www.makepovertyhistory.ca/

The Make Poverty History (MPH) campaign is a coalition of organizations that have come together for the common cause of making poverty history both at home and abroad. Canadian Make Poverty History campaigners help to organize communities and meet with decision-makers. Make Poverty History is part of the <u>Global Call to Action against Poverty</u> (GCAP) that presses G8 and G20 leaders for action on global poverty issues.

CCIC is a member of Make Poverty History and sits on the Steering Committee.

#### Voices-voix

## http://voices-voix.ca/

Voices-Voix is a non-partisan coalition of Canadian organizations committed to democracy and a broad, diverse democratic space. Voices is committed to the idea that both citizens and governments have a positive role in defending and supporting civil society, and in respecting, protecting and fulfilling our rights. The coalition is building a public record of attacks against organizations, individuals and institutions including instances of efforts to erode institutional independence, good governance, defund civil society organizations, silence critics and diminish or demote people who speak up and speak out. The coalition also tracks instances of attempts to abolish institutions and programs that conduct

research and engage in policy. The coalition offers support and solidarity to individuals and organizations affected by attempts to silence free speech, avoid transparency, and deny equal rights to all citizens of our country. The coalition encourages debate amongst member-organizations and allies about how to defend the space for democratic dissent and advocacy in Canada.

CCIC is a member of Voices and sits on an informal Steering Committee.

#### Canadian Food Security Policy Group (FSPG)

#### http://www.ccic.ca/working groups/food e.php

The FSPG brings together 22 organizational members (development, faith-based, humanitarian, human rights organizations and Canadian farmers) from across Canada, most of whom are actively engaged in food security programming in developing countries and have an interest in policy work. While not a working group of the Canadian Council for International Co-operation (CCIC), FSPG membership is drawn mostly from groups that belong to CCIC. It seeks to promote food security issues in Canada's international policies and to take actions that protect and enhance food security in developing countries based on decades of working in these sectors with partners in developing countries.

CCIC is a member of the FSPG.

## Canadian Coalition on climate change and development (C4D)

## http://www.pembina.org/pub/1544

The Canadian Coalition on Climate Change and Development (C4D) regroups Canadian development and environmental non-governmental organizations preoccupied by the links between development and climate change challenges. The goal of the C4D is twofold: to bring the voice of the international development community to the climate change dialogue in Canada; and to develop knowledge and capacity in the international development community to address the global challenges associated with climate change and development.

CCIC is a member of the C4D.

## Global Treatment Access Group (GTAG)

#### http://www.aidslaw.ca/EN/issues/GTAG.htm

The Global Treatment Access Group (GTAG) is a working group of Canadian civil society organizations sharing information and undertaking joint activities aimed at improving access to essential medicines and other aspects of care, treatment and support for people living with HIV/AIDS and other health needs in developing countries. GTAG promotes the human rights of people living with and vulnerable to

HIV/AIDS, in Canada and internationally, through research and analysis, advocacy and litigation, public education and community mobilization.

CCIC is a member of the Global Treatment Access Group.

#### Policy Action Group for Emergency Response (PAGER)

The Policy Action Group for Emergency Response (PAGER) brings together about 23 organizational members (all involved in programming overseas) from across Canada. With the exceptions of the Department of Foreign Affairs and International Trade and the Canadian International Development Agency, PAGER members are Canadian NGOs. PAGER aims to enhance policy and operational dialogue between Canadian and International NGOs and the Canadian government around international humanitarian emergencies, ethics and operations. In this way, operational realities can inform policy discussions (and vice versa).

CCIC attends Pager meetings.

#### Trade and Investment Research Project (TIRP)

#### http://www.policyalternatives.ca/projects/trade-and-investment-research-project

The Trade and Investment Research Project (TIRP) is an independently funded project administered by the Canadian Centre for Policy Alternatives. TIRP pools the trade policy research resources and expertise of Canadian non-governmental organizations from a variety of sectors. It produces expert research on a wide range of important trade and investment policy issues. TIRP's research assists member organizations in participating in public debate and decision-making about the impacts of Canada's international trade and investment obligations, ongoing international negotiations and alternatives. TIRP research also supports members in engaging with the Canadian government on trade and investment policy issues.

CCIC is a member of TIRP, and participated occasionally on its Steering Committee.

#### Climate Action Network (CAN)

## http://www.climateactionnetwork.ca/e/index.php

Climate Action Network Canada (CAN) is a nation-wide coalition of 50 environmental, faith, labour, development, aboriginal, health, and youth organizations committed to making action on climate change a reality. CAN Canada is composed of member organizations committed to preventing dangerous levels of human interference with the global climate system, protecting environmental sustainability and public health, while upholding principles of just transition, equity and social justice.

CCIC is a member of CAN.

## Common Frontiers (CF)

## http://www.commonfrontiers.ca/index.html

Common Frontiers (CF) is a multi-sectoral working group which confronts, and proposes an alternative to, the social, environmental and economic effects of economic integration in the Americas. The CF does this through a combination of research, analysis and action, in cooperation with labour, human rights, environmental, church, development and economic and social justice organizations. Common Frontiers grew out of the experience gained by Canadian organizations in confronting the Free Trade agenda.

The Americas Policy Group of CCIC is a member of Common Frontier and sits on the Steering Committee.

## Informal CSO Working Group on Women's Rights (WGWR)

The WGWR is an informal working group, set up following CCIC's 2008 AGM. It consists of CCIC members interested in women's rights and discussing ways to strengthen a focus on a women's rights agenda in international cooperation both at CIDA and with Canadian civil society, as well as to consolidate and support a Community of Practice.

CCIC is a member of the WGWR.

## **Regional Working Groups**

Africa Canada Forum (ACF)

## http://www.ccic.ca/working groups/acf e.php

The Africa-Canada Forum (ACF) is a Working Group of the Canadian Council for International Co-operation and brings together more than 40 NGOs, churches, unions, and solidarity groups from across Canada that have a specific interest in development issues and social justice in Sub-Saharan Africa. Its purpose is to improve the quality and impact of the work of participating groups through reflection and analysis of current programming relationships in Africa; and to improve the coordination of policy development and strategies for joint action and advocacy, in dialogue with African counterparts and colleagues.

CCIC sits on the coordinating committee (CoCo).

## Americas Policy Group (APG)

## http://www.ccic.ca/working groups/apg popup introduction e.php

The Americas Policy Group (APG) is a Working Group of the Canadian Council for International Cooperation that focuses on development and social justice issues in the Americas. It brings together approximately 40 international development and humanitarian NGOs, human rights groups, labour unions, research institutions, church and solidarity groups. The APG's mandate is to provide a space for collective reflection and the articulation of co-ordinated policy positions, as well as dialogue, and advocacy with the Canadian government, other governments, and other decision-making bodies. In fulfilling this mandate, the APG works to monitor, share and document member and partner experience and analysis on development and human rights issues in Latin America and the Caribbean, to enhance the capacity of members to undertake policy work concerning the Americas, to participate collectively in relevant international networks and to ensure dialogue and action on Americas policy issues at CCIC.

CCIC sits on the Steering Committee.

#### Asia Pacific Working Group (APWG)

## http://www.ccic.ca/working\_groups/apwg\_e.php

The Asia Pacific Working Group (APWG) is a Working Group of the Canadian Council for International Cooperation that brings together over 20 international development and humanitarian NGOs, human rights groups, labour unions, church and solidarity groups active in the Asia-Pacific region. Its mission is to build a dynamic and strong partnership between Asia Pacific and Canadian civil society organizations to advocate for a coherent and human-focused Canadian Foreign Policy in the Asia Pacific region.

CCIC sits on the Coordinating Committee.