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# **Feasibility/Design Study for a Proposed International Institute on Gender Management and HIV/AIDS**

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## ***Acknowledgements***

In January 2002, the Maritime Centre of Excellence for Women's Health (MCEWH) carried out a Feasibility / Design Workshop focused on a proposed International Institute on Gender Management and HIV/AIDS. We are very grateful to International Development Research Centre (IDRC)'s, Global Health Equity Program and three Canadian Institutes for Health Research (CIHR): Institute of Gender and Health; The Human Development, Child and Youth Institute; and Institute of Infection and Immunity, and the Women's Health Bureau for the lion's share of funding for this international workshop and report. MCEWH thanks its sponsors Dalhousie University, particularly the Faculty of Health Professions and Lester Pearson International, and the IWK Health Centre for their support and cooperation in this undertaking. We also appreciate the cooperation and competence of our partner, the Commonwealth Secretariat, Gender and Youth Affairs Division, for their expertise and resources in gender mainstreaming using a multi-sectoral approach that helped us begin to 'put the pieces together' in this critical puzzle of gender mainstreaming and HIV/AIDS.

Thank you very much.

## **Synthesis**

The concept of developing an International Institute for training in Gender and HIV/AIDS was first identified in 1999 during informal discussions between the Maritime Centre of Excellence for Women's Health (MCEWH) and the Commonwealth Secretariat (Com Sec) about the severe impact of HIV/AIDS on men, women, girls and boys all over the world. Of particular concern is the disproportionately increasing rate of infection among females.

In 2000, Com Sec invited MCEWH to participate in a co-publication on Gender, Health and HIV/AIDS as part of its Gender Management Series (GMS) (see appendix for list of GMS publications). The Women's Health Bureau, Health Canada, generously provided initial funding for this initiative. The co-publication, *Gender Mainstreaming in HIV/AIDS: A Reference Manual for Government and Other Stakeholders*, will be available in April 2002.

MCEWH and its Com Sec partners, particularly policy makers in African and Caribbean Commonwealth countries, identified the need to develop a knowledge transfer mechanism for the GMS series. This would include, among other mechanisms, a set of practical training materials on gender mainstreaming and management for regional, national and international HIV/AIDS policy and program development.

MCEWH, with Com Sec as a collaborating partner, sought funding from International Development Research Centre (IDRC) and Canadian Institutes for Health Research (CIHR). Funding was approved by IDRC's Global Health Equity Program and three CIHR Institutes. Together, IDRC and CIHR contributed financial support to host a Feasibility/Design Workshop for a proposed International Institute on Gender and HIV/AIDS, January 16-18, 2002 in Halifax, Nova Scotia, Canada.

Among the 29 workshop participants, MCEWH and Com Sec attracted representation from 9 countries, making the workshop a truly international event. The encouragement response received from participants of the Feasibility/Design Workshop in January 2002 was a clear indication of feasibility and support for further development of the International Institute on Gender Management and HIV/AIDS. Next steps will include the hosting of a Satellite Workshop session during AIDS 2002, World AIDS Conference, July 7, 2002, in Barcelona, Spain.

MCEWH has received a commitment from Centres of Excellence for Women's Health Contribution Program, Health Canada; the Canadian Strategy on HIV/AIDS, Health Canada; and Canadian International Development Agency (CIDA) to host the Satellite session. The purpose of the Satellite Workshop will be to increase our international network of stakeholders and to inform future development of the institute. In autumn 2002, we will host a Curriculum Design workshop with the purpose of establishing a core of training modules for the Institute and a pilot International Institute on Gender Management and HIV/AIDS is scheduled to take place in the summer of 2003.

## ***Introduction***

Many HIV/AIDS challenges are specific to girls and women because of their sex. Further, many challenges have differential impact depending on age, ethnic group and economic class. Everyone is vulnerable but poor women are the most vulnerable. In some parts of the world, the rate of infection has outstripped the rate of infection for men. Women who have not themselves been infected, are affected as principal caregivers of family members and as supporters of families where partners or daughters die of the disease (MCEWH, 2001).

HIV/AIDS is an extremely complex issue that cuts across all sectors of social and economic development. The Feasibility/Design Workshop was an opportunity to link developmental issues together and to explore underlying gender implications. The purpose of the workshop was to discuss the feasibility of developing an International Institute for Gender Management and HIV/AIDS. We wanted to receive confirmation from an international audience that this is an important and viable endeavour. If received as such, we wanted to attract recommendations and develop international partnerships that will guide development of the institute in order to ensure that this initiative is responsive to regional, national and international needs and priorities.

This report will capture the expectations and outputs of the Feasibility/Design Workshop for a proposed International Institute on Gender Management and HIV/AIDS conducted by the Maritime Centre of Excellence for Women's Health (MCEWH) and its co-host, the Commonwealth Secretariat, in Halifax, Canada, January 16-18, 2002.

## ***Problem***

### ***HIV/AIDS***

Twenty years after acquired immunodeficiency syndrome (AIDS) was first discovered, it became one of the most devastating diseases to face humankind. Since the early 1980s, more than 60 million people world-wide have been infected. HIV/AIDS is now leading cause of death in Sub-Saharan African Countries. At the end of 2001, it was estimated that 40 million people were living with HIV globally. Of 40 million people living with HIV/AIDS, 28.1 live in Sub-Saharan Africa. In 2001, in many parts of the developing world, the majority of new infections in 2001 were in young adults, especially women and approximately one third of people living with HIV/AIDS are between the ages of 15 and 24 (UNAIDS, 2001).

### ***Gender and HIV/AIDS***

The heightened vulnerability of women to HIV/AIDS, resulting from gender inequality, is evident across the world with approximately 50% of all new infections occurring in women. Physiological differences between men and women cause the virus to be more transferable from men to women than from women to men, however this biological disadvantage is severely compounded by social factors that maintain gender inequality across the globe. Although condoms can effectively prevent transmission of HIV/AIDS, there are social constructions that limit women's use of condoms. There are prevalent cultural beliefs that sexual education for women promotes promiscuity, and even with sexual education and access to condoms, in many cultures, women do not have the power to negotiate condom use. Male promiscuity is much more acceptable and in some cultures encouraged, exposing men to increased risk of infection and increased chance that they will infect their partners with HIV/AIDS (UNAIDS, 2001).

Vulnerability for women in Africa and Asia is compounded by the encouragement of young women to have sexual encounters with older men, particularly in cultures that embrace virgin cures. In some Sub-Saharan countries, infection rates among youth 15-19 years are five times higher for females than males. Domestic violence, sexual slavery and trafficking are activities that further increase women's vulnerability to HIV/AIDS (UN AIDS, 2001).

Although most infections since the beginning of the pandemic have occurred among men, of the 17.5 million people who have died from AIDS, 9 million have been women. This statistic reflects the incredibly unequal access to prevention, care and treatment for females. Women perform the caring responsibilities for people with AIDS, when often they themselves are infected. This inequality continues to exist, despite the fact that when a woman gets sick or dies from AIDS, the entire society is seriously affected. In many counties, the women die from AIDS when they are young workers and mothers. When women die, their children are cared for by grandmothers who are often caring for 20 to 30 other children. In order to offset the loss of women in the economy, female children of mothers who have died are often taken out of school to work, perpetuating the lack of educated females (UNAIDS, 2001).

## ***Gender and HIV/AIDS***

“Gender inequality is fuelling the HIV/AIDS epidemic: It deprives women of the ability to say no to risky practices, leads to coerced sex and sexual violence, keeps women uninformed about prevention, puts them last in line for care and life-saving treatment, and imposes an overwhelming burden for the care of the sick and dying. These fundamental threats to women’s lives, health and well-being are critical human rights issues – when women’s human rights are not promoted, protected and fulfilled, gender inequality is the dangerous result. Guaranteeing women’s human rights is an indispensable component of the international struggle to combat HIV/AIDS (UNAIDS, 2000)”.

Efforts to address women’s needs with respect to HIV/AIDS require approaches that are focused on priorities that women themselves identify and issues that affect women most fundamentally. The “one size fits all” approach to HIV/AIDS policies and services inadequately addresses gender disparities. A gender lens can assist in the creation of gender sensitive processes, structures and mechanisms to ensure that prevention, care, treatment and support services have a positive impact on quality of life for both women and men. Employing a gender lens means considering all aspects of society through the eyes of women and men collectively. It means going beyond statistics, facts and figures, and traditional programming procedures in order to deconstruct social systems that do not respond to gender differences and often perpetuate gender inequality (MCEWH, 2001).

### ***International Institute for Gender Management and HIV/AIDS***

We can deliver messages about gender inequalities and we can produce written materials about how to address inequalities through the use of gender analysis and mainstreaming techniques but such efforts are often ineffective in getting the message across and even if the message gets across, how likely is change to occur without the skills required in order to implement change?

The proposed International Institute on Gender Management and HIV/AIDS will develop the capacity of middle managers and professionals in various sectors of society to carry out gender analysis and facilitate gender mainstreaming in addressing HIV/AIDS related needs. People who attend the Institute will learn how to contribute to making their departments and agencies gender sensitive by ensuring that policies, programs and services promote equal access to HIV/AIDS prevention, care, treatment and support for men and women and that services are appropriate to age, ethnic diversity, socioeconomic class, etc.

## **Findings**

### ***Feasibility/Design Workshop for a proposed International Institute on Gender Management and HIV/AIDS***

In January 2002, MCEWH and Com Sec hosted a 3-day workshop to assess the feasibility and design of a proposed International Institute on Gender Management and HIV/AIDS.

Overall goals of the workshop were:

1. To discuss the context and feasibility of a proposed International Institute on Gender Management and HIV/AIDS.
2. To generate recommendations for a proposed International Institute on Gender Management and HIV/AIDS.\*

\* The proposed annual institute will provide middle level managers and professionals from public and non-governmental (NGO) sectors from Commonwealth nations (priority on African countries) with knowledge and skills necessary to integrate a gender framework into national HIV/AIDS policy and programme planning.

In addition to feasibility and international response to the concept of the Institute, success of the workshop would result from the ability of the group (workshop organizers and participants) to effectively assess and evaluate the concept of the Institute and ability to generate ideas and recommendations for its development. With these measures of success for the workshop, MCEWH and Com Sec recognized the importance of ensuring true international participation, and in order to make the links across developmental societal structures, representation from a wide range of sectors was required.

Together, MCEWH and Com Sec developed a highly diverse, international list of organizations and individuals to be invited to the workshop. The positive response to invitations to attend the workshop, including those who were unable to attend the workshop was the first indication of feasibility and support for development of the proposed International Institute on Gender Management and HIV/AIDS. Among the 29 workshop participants, we managed to secure representation from governmental organizations, international funding agencies, non-governmental organizations, and persons with HIV/AIDS from 9 countries including Africa, Latin America, the Caribbean, Asia and the United Kingdom (see Appendix for Participant List with Biographies). Given our success in attracting such an international group of participants with varying backgrounds and experience, the workshop was named: 'Gender and HIV/AIDS: Putting the Pieces Together'.

There was a profoundly positive response by participants to the proposed International Institute on Gender Management and HIV/AIDS. This positive response enabled the focus of the workshop to progress rapidly from discussions of "feasibility" to conceptualizing the institute and seeking recommendations for its development. Workshop outputs will be discussed through analysis of workshop objectives in the paragraphs below.

## **Objectives**

The objectives that were listed in the funding proposal that was submitted to IDRC on September 14, 2001 were outlined as follows:

- to validate and elaborate the need for the International Institute on Gender Management and HIV/AIDS
- to explore appropriate organizational models
- to identify an African partner institution
- to identify resource persons for an Advisory Committee and for faculty
- to estimate costs and identify revenue sources
- to discuss curriculum and learning approaches
- to design a pilot project and perform a search for funds to support it.

After close inspection of the objectives listed above, the organizing team felt that although each of these objectives will be integral to development of the Institute, they were deemed unsuitable for the purposes of this Feasibility/Design workshop, particularly given time constraints of having only 3 days. In addition to the assumptions of feasibility and support for the proposed Institute, it was felt that these objectives assumed a degree of familiarity with the subject matter, and ignored experiential differences among participants. Although most participants were experts in either gender or HIV/AIDS, very few were familiar with the relationship between gender and HIV/AIDS, the interconnectedness between and across sectors, and the scope of HIV/AIDS as a global developmental issue.

In sum, it was decided that the original objectives made too many assumptions. The following workshop objectives were developed in an effort to maximize the opportunity to share information and the diverse experience of the workshop participants. In addition, the revised objectives would permit the workshop activities to move through a logical process from general international information with respect to gender and HIV/AIDS to assessing feasibility of the Institute, to conceptualization and generation of ideas for development of the Institute.

### ***Day 1 Gender and HIV/AIDS: International Perspectives and Regional Challenges***

- 1.0 To understand international perspectives of gender and HIV/AIDS
- 1.1 To hear about regional challenges related to gender and HVI/AIDS
- 1.2 To explore the relationship between gender and HIV/AIDS

### ***Day 2 Lessons learned, Core Curriculum and Support***

- 2.0 To hear about other experiences (lessons learned)
- 2.1 To identify core components for the Institute
- 2.2 To identify program and institutional support for the Institute

### ***Day 3 Visions, Recommendations and Commitments***

- 2.0 To establish a shared vision for the Institute

- 2.1 To generate recommendations for next phase of development of the Institute
- 2.2 To identify commitments to development and/or implementation of the Institute

### ***Fulfillment of Objectives***

Participants were viewed as the experts hence the programme was designed around panel presentations that were delivered by workshop participants (see Appendix for Workshop Programme).

#### **Day 1**

***1.0 International Perspectives*** were presented by Com Sec; United Development Fund for Women (UNIFEM); Canadian Aboriginal AIDS Network (CAAN); Southern African AIDS Training Program (SAT); and Canadian International Development Agency (CIDA).

***1.1 Regional Challenges*** were presented by United Nations Economic Commission for Africa (UN-ECA); La Leche League, Academy for Educational Development (AED); International Affairs Directorate, Health Canada; and the National AIDS Programme, Ministry of Health, Trinidad and Tobago.

#### ***1.2 Gender and HIV/AIDS***

One of the key points that arose from discussions about gender and HIV/AIDS was the need to establish a common understanding of what is meant by such concepts as gender, gender analysis, and gender mainstreaming. There was concern expressed about the fact that gender is often automatically assumed to mean women, so one of the challenges was how gender and the concept of an International Institute on Gender Management and HIV/AIDS can be presented in such a way that attracts and involves men.

*Gender* was defined as:

- a set of socially constructed characteristics, roles and behaviour patterns that distinguish women from men
- a web of cultural symbols that are based on masculine and feminine roles
- social relations of power between women and men (Personal Communication, Com Sec)

*Gender Management* was described as

- an assessment of the implications for women and men of any planned action, including legislation, policies and programmes in all areas and at all levels (Personal Communication, UN-ECA)

*Gender Mainstreaming* was defined as

- the current international approach to promoting equality and equity between women and men (Personal Communication, Com Sec)

## Day 2

### *Male Perspectives*

In response to discussions from the previous day that contained concerns regarding the involvement of men in the Institute, three workshop participants were invited to deliver presentations on male perspectives.

One issue that was common to the three presentations was the fact that gender is largely viewed as a “women’s thing”. Gender often seems to set women against men and in fact, women working in gender are often perceived as women trying to become men. One individual suggested that gender and HIV/AIDS be presented in the context of men’s own personal lives and families in order to evoke an emotional response and instill responsibility for HIV/AIDS. It was identified however that this will be extremely difficult in cultures in which women are blamed for HIV/AIDS, fighting for women’s rights and equality is viewed as wrong, and men are chastised for openly siding with women.

**2.0 Lessons from Other Experiences** included presentations by UNIFEM; Commonwealth of Learning (COL); Interministerial Women’s Secretariat, Health Canada; and West African Rice Development Association (WARDA), Consultative Group on International Agricultural Research (CGIAR).

### **2.1 Institute Curriculum and Components**

In order to stimulate discussion about core curriculum and components for the institute, participants participated in one of three brainstorming groups. The first group (pre-Institute) was asked to consider the planning involved in attracting and working with middle managers as well as people from public and non-governmental sectors. The second group (Institute) was asked to consider implementation of the institute and key principles that might be incorporated in building the program. The third group (post-Institute) was asked to consider methods for evaluating the institute and following-up with Institute participants and measuring shifts and changes that have occurred within their organizations. The three groups reported the following key points back to the larger group.

#### *Pre-Institute*

The pre-institute group emphasized the necessity for clearly defined Institute objectives, learning outcomes and target audience. A process by which participants will be nominated to attend the Institute must be developed and must include criteria that will ensure commitment from participants and their organizations to implement change. There was a suggestion that the Institute enroll participants from a range of positions, possibly from within the same organization as a way of ensuring organizational ownership and commitment to change. Finally, the Institute must be packaged in such a way that it will ensure global participation, attract an equal representation of male and female participants from a variety of sectors.

#### *Institute*

Similar to the first group, the Institute group expressed concern about the target audience and cautioned that “middle management” may not be the most effective to go back to their organization to promote change. With a multi-sectoral approach, it was suggested that the

Institute might want to attract champions/train the trainer types or a mentoring system, which will affect the choice of curriculum and methods. This group also drew attention to the importance of cultural appropriateness, diversity, and language. Suggested guiding principles included, diversity, sharing, respect and participatory. Finally, it was suggested that development phases remain flexible in terms of structure and organization. In other words, organizers were encouraged to “think outside the box”.

### *Post-Institute*

The Post institute group emphasized the need for short and long term methods of evaluation and suggested the incorporation of activities specific to participants’ own area within own organizations. Follow-up, post-training activities should be developed as training activities, not academic exercises. This group also mentioned the need for commitment from participants’ organizations.

### **2.2 Program and Institutional Support**

A brainstorming session was conducted in order to identify resources and potential partners. Examples of organizations included Caribbean Epidemiology Centre (CAREC); Southern African Development Community (SADC); United Nations High Commission for Refugees (UNHCR); Joint United Nations Programme on HIV/AIDS (UNAIDS); United Nations Development Fund for Women (UNIFEM); Pan American Health Organization (PAHO), Consultative Group on International Agricultural Research (CGIAR); International Labour Organization (ILO); Commonwealth of Learning (COL); World Health Organization (WHO); and Caribbean Association for Feminist Research and Action (CAFRA).

According to workshop participants, the best training programs and or world leaders in gender and HIV/AIDS include, KIT Royal Tropical Institute, Tanzania Gender Networking Program (TGNP), UNIFEM, UNAIDS, Southern African AIDS Training Program and the International Centre for Research on Women. When asked who should be involved in further development of the Institute, beneficiaries (men women and youth with HIV/AIDS), participants from this workshop, donor organizations, policy makers, practitioners, educators, and men were among those mentioned.

### **3.0 Shared Vision**

Participants arrived at a shared vision for the International Institute on Gender Management and HIV/AIDS. It will be one of the world’s leading International Institute of Excellence on Gender and HIV/AIDS issues for transformational global change in the creation of a gender equal society for prevention of HIV/AIDS as well as care, treatment and support of people with HIV/AIDS. The Institute will be built upon principles of human rights, global equity, social justice, and transformational learning. The following characteristics are examples of those listed by participants that will assist in evaluating overall success of the Institute: flexibility, fluidity, sustainability, cultural diversity, mutual respect, dynamicity, equality, and synergy.

### **3.1 Recommendations for Development of the Institute**

The general recommendation was to proceed with subsequent phases of development of the International Institute on Gender Management and HIV/AIDS as proposed, including the hosting of a Curriculum Design Workshop in September, 2002 and a pilot Institute in the summer of

2003. In addition, it was recommended that we continue to establish partnerships and grow our international network of stakeholders in commonwealth countries, and focus on attracting and securing funding in order to ensure sustainability of the Institute.

### ***3.2 Commitments to development and/or implementation of the Institute***

When participants were asked to share personal and/or organizational commitments to the development and implementation of the International Institute on Gender Management and HIV/AIDS, all participants committed to sharing and promoting the concept of the Institute with their international colleagues and partners and several expressed a commitment to identify potential attendees (individuals and organizations) for the Institute. Nova Scotian and Canadian participants committed to attracting local support and involvement of this initiative. Some commitments were specific to participants' areas of expertise, such as educational training methods and promotion and marketing of the Institute. At this preliminary stage in the development of the institute, definitive financial partnerships were not established.

### ***Project Design and Evaluation***

Six months prior to the workshop, a project coordinator was hired to work closely with MCEWH's Executive and Deputy Directors to prepare, send and follow up on invitations in order to ensure appropriate representation at the workshop. With significant support from two administrative personnel, the coordinator was also responsible for organizing logistical details for the workshop and arranging travel for eight sponsored participants.

Development of the workshop programme was a cooperative effort on the part of MCEWH, Com Sec, and the workshop facilitator with feedback from workshop participants. In order to accommodate potential programme alterations, such as or clarification/ elaboration of particular ideas, the programme was loosely structured.

After several drafts, the final programme proved to be a useful guide for the workshop. With the valuable assistance of a skilled facilitator, the workshop moved through a logical progression from the sharing of international and regional experiences and challenges relating to gender and HIV/AIDS through to the conceptualization and generation of recommendations for future development of the International Institute on Gender Management and HIV/AIDS.

Participants were sent a pre-workshop questionnaire that gathered information about participants' experience in gender and HIV/AIDS and expectations of participants for the workshop (see Appendix for Pre-Workshop Questionnaire). The workshop facilitator developed and circulated daily evaluation forms for each of the three days as well as a final evaluation form in order to retrieve participants' perceptions of the workshop in terms of effectiveness and success in meeting workshop objectives. Daily evaluations were reviewed at the conclusion of each day and where possible, suggestions and requests were incorporated into remaining workshop time. Among other things, these evaluative measures ensured that the content maintained a level of interest for workshop participants.

## ***Project Outputs and Dissemination***

Since the conclusion of the Feasibility/Design Workshop in January, a series of events and activities have raised further awareness of this initiative. The first of these activities included the preparation of a funding proposal that was submitted to and approved by the Centres of Excellence for Women's Health Contribution Program, Health Canada; the Canadian Strategy for HIV/AIDS, Health Canada; and Canadian International Development Agency (CIDA), to support the hosting of a Satellite Session at *AIDS 2002*, Barcelona in July. The purpose of the Satellite Workshop will be to inform people of this initiative, to increase our network of international stakeholders, and to seek information that will guide subsequent phases of development of the Institute.

A gender and HIV listserv has been established in order to maintain communication and enhance information sharing among workshop participants and other project stakeholders. There are currently 30 people/organizations subscribed to the listserv and a one-page description of events surrounding the development of the International Institute on Gender and HIV/AIDS, including the Feasibility/Design Workshop, has been added to the MCEWH website: [www.medicine.dal.ca/mcewh](http://www.medicine.dal.ca/mcewh).

Workshop participants have requested permission to share information about this initiative with their international colleagues and partners at conferences, meetings, forums, etc. Once it has been printed, a hard copy of this final report will be distributed to all workshop participants and invitees who were unable to attend the workshop as well as international stakeholders, including government and non-governmental organizations, funding/donor agencies, international research groups, etc.

## ***Capacity Building***

In terms of the capacity building for the development of the International Institute on Gender Management and HIV/AIDS, this Feasibility/Design Workshop was a crucial event. The Workshop provided an opportunity to draw people together to discuss linkages and develop partnerships with a number of international organizations. The relationships that were built, the positive response to the workshop and the verbal commitment on the part of the participants was evidence of the level of support for the concept of the Institute and will be of significant value to subsequent phases of its development. This type of support and commitment would have been difficult to establish without a face-to-face interactive environment.

We have already experienced positive results from success of the workshop and relationships developed during the workshop, as they were instrumental in securing funding to host the Satellite Session at *AIDS 2002*. In addition, there are a number of participants who have expressed interest in becoming involved in the preparation and delivery of the Satellite Session in Barcelona, and other phases of development, another sign of international commitment, interest and support for the Institute.

Despite geographic distance between MCEWH and Com Sec, Com Sec fulfilled their role as co-hosts of the event and the partnership between the two organizations strengthened throughout the planning and implementation process. As mentioned earlier, Com Sec was very helpful in identifying people and organizations that ought to be invited to the workshop, they provided meaningful insight during preparation of the workshop programme, and they assumed a shared position of leadership with MCEWH during the workshop itself.

### ***Project Management***

MCEWH provided an institutional base and infrastructure from which the project was managed. International correspondence made the invitation process and the arrival at a confirmed list of workshop participants significantly longer than anticipated. The delay in receiving confirmation of attendance from participants did not allow for mailing of information to participants. Some information was sent electronically, however the organizers agreed with feedback received from several workshop participants who noted that they would have felt better prepared if they had been sent more preparatory reading materials and background information prior to the day of the workshop. In the future, this invitation process will be initiated sooner in order to expedite the planning process.

### ***Impact***

This project has already demonstrated significant impact by MCEWH's receipt of funding to host a Satellite Workshop at AIDS 2002 on July 7 in Barcelona, Spain. The sponsors of the Satellite session (Centres of Excellence for Women's Health Contribution Program, Health Canada; Canadian Strategy on HIV/AIDS, Health Canada; and Canadian International Development Agency) have provided additional funding to help offset the cost of preparing three documents/deliverables that will assist with subsequent phases of development of the International Institute on Gender Management and HIV/AIDS.

The first the three deliverables will be an annotated bibliography of international development and academic literature on gender and HIV/AIDS. The second will be a synthesis of selected training initiatives and institutes, including gender and HIV/AIDS with a view to identify models and curricula components which will serve as a resource for the Curriculum Design Workshop to be hosted in September, 2002. The third will be a work plan and critical path time line for the International Institute on Gender Management and HIV/AIDS.

### ***Overall Assessment***

The encouraging response to the workshop and the concept of the Institute were reinforced with positive feedback provided by participants in their final evaluations of the workshop (see Appendix for compilation of final evaluations). Overall, the workshop was rated very good to excellent.

Among suggested improvements and considerations for subsequent workshops were more time, greater involvement from the HIV/AIDS community in Nova Scotia, greater participation of international organizations/partners, more input from the Caribbean, and more diverse sectoral involvement.

Among other things, participants expressed appreciation for the quality of workshop planning and structure, strong, creative facilitation of the workshop, the networking and sharing of information that resulted from the workshop, the diversity and expertise of all workshop participants, and the clarification and illustration of links between gender and HIV/AIDS and the multi-sectoral impact of HIV/AIDS on development.

Questions that remained unanswered included such things as funding, collaboration and support for the Institute, associated costs and span of resources that will be required for development of the Institute, timelines for development and implementation of the Institute, and establishment of a model that will guide development, curriculum content, and target audience.

### ***Recommendations to IDRC***

MCEWH and Com Sec were successful in attracting an esteemed group of experts to assess feasibility and discuss the concept of an International Institute on Gender Management and HIV/AIDS. The concept of the Institute was well received. Commitment that was expressed by participants during the workshop has already been demonstrated. If the success of this stage of development of the International Institute on Gender Management and HIV/AIDS is any indication of future phases of development, project will be of significant value to any donor agency.

The impact and outcomes from the Feasibility/Design workshop have and will continue to contribute to the work of MCEWH and IDRC's Global Health Equity Program. A continued working relationship between MCEWH and IDRC is recommended in order to ensure that this important project will to come to fruition.

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## ***Appendices***

List of Gender Management Systems Publications  
Final Participant List with Participant Biographies  
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